

Austria	Swiss	Iraq	Portuguese	Rwanda
Bahrain	Dubai 2000	Iraq	Saudi	Philippines
Bulgaria	British	Kuwait	Poland	Papua
Croatia	British	Lebanon	Portugal	Peru
Denmark	Dansk 250	Korea	Portugal	Peru
Egypt	Dior 100	West 2000	Qatar	Peru
France	Français 200	Luxembourg	S. Africa	Peru
Germany	Deutsche 200	Malta	Ukraine	Peru
Greece	Deutsche 200	Morocco	Portuguese	Peru
Hungary	Magyar 200	Portugal	Portuguese	Peru
Iceland	Icelandic 200	Portugal	Portuguese	Peru
India	Rs 20	Norway	Portuguese	Peru
Indonesia	Rp 200	Oman	Portuguese	Peru

FT No. 31,520  
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EUROPE'S BUSINESS NEWSPAPER

# FINANCIAL TIMES

CAR INDUSTRY

Europeans left in a cloud of smoke

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AT&T salary

The pay of Jacques Attali,  
president of the European  
Bank for Reconstruction and  
Development, has led to a fight  
in Washington for pay compa  
rability among the heads of  
the main international finan  
cial institutions. Page 12

Cholera in Cameroon

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UK immigrant fines

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Seawolf delayed

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submarine. The project will  
be delayed for at least a year  
beyond the planned 1995 deliv  
ery date, the Pentagon said.

Korean nuclear move

South Korea said for the first  
time it would consider talks  
with North Korea on nuclear  
non-proliferation but insisted  
that Pyongyang accept full  
international inspection of its  
nuclear plants.

Shuttle delay

The US space agency Nasa  
postponed the launch of the  
shuttle Atlantis for at least a  
day because of bad weather.

## Weekend FT

Tomorrow: all you  
need to read on  
hunting, shooting and  
fishing before the  
Glorious Twelfth

Your children's first  
financial steps



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## Milosevic's ruthless route to a greater Serbia

Serbian president Slobodan Milosevic is waging war against Croatia and working to destabilise the central republic of Bosnia Herzegovina. But when the time comes for negotiation, he will play the role of peacemaker

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## MARKETS

### STERLING

New York lunchtime:	\$1.67315
London:	\$1.674 (1.685)
DM 2,9425 (2.94)	DM 1.783
FF 1.9775 (10)	FF 1.9755
£ index 90.8 (90.9)	SF 1.535
Y 137.65 (137.35)	Y 137.7
US lunchtime rates	Y 137.85 (137.35)
M SEA OIL (Argus)	DM 1.788 (1.745)
Brent Sep	FF 1.9725 (5.935)
2-mo Treasury	SF 1.535 (1.525)
Long Bond:	Y 137.65 (137.35)
Chief price changes yesterday: Page 13	S &P Comp
	386.62 (-1.19)
	Tokyo: Nikkei 24,072.73 (-48.02)
	London Money
	5.71%
	11.1% (11.5%)
	Life long gilt future: Sep 92 11 (92.5)
	yield: 8.38%

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### STOCK INDICES

FT-SE 100:	2,591.7 (+2.9)
FT Ordinary:	2,006.7 (+2.6)
FT-A All-Share:	1,237.31 (+0.1%)
London:	DM 1.788 (1.745)
DJ Ind. Av.	FF 1.9725 (5.935)
S&P Comp	SF 1.535 (1.525)
Tokyo: Nikkei	Y 137.65 (137.35)
24,072.73 (-48.02)	386.62 (-1.19)
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### CROYDON

£ 8.90 sq.ft.
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## Shamir leaves question of Palestinian involvement unresolved



## Bank 'sought software to hide salary payments'

By Stephen Fidler  
in London

THE London headquarters of Bank of Credit and Commerce International was as long ago as 1981 seeking computer software that would hide salary payments to executives from the UK tax authorities and allow the creation of a secret set of accounts.

The disclosure, by a former employee of a company asked to provide the software, suggests that the creation of a "bank within a bank" at BCCI may have occurred a decade or more ago.

According to the employee, the bank was looking for software which would provide a public payroll and set of accounts, together with their secret counterparts in a section of the computer accessible only to a few people aware of its existence.

The computer company was Comshare, based in Great Peter Street, London. In the event, Comshare did not provide the software and it is not clear whether BCCI was able to buy similar software from another company.

The staff of Comshare has almost entirely turned over since then, and officials at Comshare were yesterday unable to confirm the BCCI request. However, they said their customer lists showed BCCI had never been a client.

In a co-ordinated move with other regulatory authorities around the world, the Bank of England closed BCCI in the UK on July 5. Mr Leigh-Pemberton said subsequently that "The culture of the bank is criminal."

The BCCI shutdown. Page 6

## World News

## Business Summary

### Croatia faces defeat by Serbian activists

Croatia's president, Franjo Tuđman, conceded that the breakaway Yugoslav republic lacked weapons to vanquish armed "Serbian terrorists" in the first public admission that defeat is possible. Mr Tuđman sacked two defence ministers and appointed Serbs in minor posts.

Three EC foreign ministers fly to Croatia today to try to arrange a ceasefire between the republic's forces and Serbian nationalists. Page 12; Milosevic tightens his grip round neighbours' throats. Page 2

**Sri Lankan death toll**  
More than 2,000 Tamil rebels and soldiers in Sri Lanka have died in a battle that has raged for three weeks, the worst in the country's eight-year separatist war, an army official said. Page 4

**ANC response**  
The African National Congress moved the South African government to make way for an interim administration, in its first detailed response to the Inkatha secret payments revelation. Page 4

**Securities scandal**  
In Japan, a company headed by a son of a ruling LDP leader emerged as a recipient of stock-loss payments made by 17 Japanese stockbroking companies. Page 12; Folksy exchange caught up in Tokyo's follies. Page 4

**Employer accused**  
Europe's largest employer of women, the UK's National Health Service, was accused by the country's Equal Opportunities Commission of "deeply ingrained discrimination" towards female workers. Page 7

**Attali salary**  
The pay of Jacques Attali, president of the European Bank for Reconstruction and Development, has led to a fight in Washington for pay comparability among the heads of the main international financial institutions. Page 12

**Cholera in Cameroon**  
Cholera has killed 204 in the far north of Cameroon, state radio reported. The epidemic in west and central Africa has killed 3,000 since May.

**UK immigrant fines**  
Britain doubled fines on airlines flying in migrants without proper documents to £2,000 (\$3,400) per person.

**Seawolf delayed**  
Serious cracks have been found in the US Navy's first billion-dollar Seawolf attack submarine. The project will be delayed for at least a year beyond the planned 1995 delivery date, the Pentagon said

## EUROPEAN NEWS

## Slovenia makes strong plea to western banks

By Andrew Fisher in Frankfurt

**BANK REPRESENTATIVES** from Slovenia, the Yugoslav republic with the closest economic ties to the west, yesterday issued a strong plea to European politicians and banks to resume normal banking transactions and prevent an eventual industrial collapse.

"I fear that our friends, through their behaviour, will cause much more damage than the tanks," Mr Anton Slapenik, head of Ljubljanska Banka, the republic's biggest commercial bank, told a news conference.

He said later that this statement referred to European Community politicians, whose stance towards Yugoslavia had led export guarantee organisations to include Slovenia in the same high risk category as the whole country. This had caused banks to stop making deposits and granting short-term credits to maintain normal trade.

"Political risk is very important for banks," he added. "But the risk in Slovenia is a normal one." Mr Slapenik was in Frankfurt with a Slovenian banking delegation,

which held talks with around 20 German banks yesterday. The team also spoke to government officials in Bonn. Germany is Slovenia's biggest trading partner.

Mr Metod Rotar, the former head of the bank and now its special adviser, said Ljubljanska had met all its financial obligations. But, since May, normal banking dealings with the west had dried up. "We are not asking for more loans. Our request [to the banks] is that you should please do business with us in the same way that you did before."

The politically-induced disruption of capital flows was against the interests of banks and corporate investors, he added. More than 150 German companies, including Bayer and Hoechst in chemicals and Siemens and ARG in electrical and electronic products, had invested in Slovenia.

The Slovenian bankers said their call for the resumption of normal banking links was also aimed at Italy, Austria, Switzerland, France, and the US. Mr Slapenik hoped EC foreign ministers would act quickly to persuade export credit guarantee

organisations to lower Slovenia's risk rating. "They are afraid this would be seen as [political] recognition of Slovenia," he said.

The present situation aroused fears that Slovenia's industry would not be able to keep going, he said. "If you can't import machinery or computers, you can't continue producing and then you have to stop. This is bad for our economy and our foreign partners". Slovenia's banking system was liquid, which was not true of other parts of Yugoslavia.

## Milosevic tightens his grip round neighbours' throats

Serbia's leader has designs not just on Croatia but on Bosnia too, writes Judy Dempsey, East Europe Correspondent

**S**ERBIA'S PRESIDENT, Mr Slobodan Milosevic, is edging closer towards achieving his unstated but clearly desired goal of a greater Serbia, by pursuing a ruthless war of attrition against the Croats and by destabilising the central republic of Bosnia-Herzegovina.

Croatian officials argue that, by conducting his attrition campaign in Croatia, Mr Milosevic intends to force the Croats to the negotiating table, but only once they are in a sufficiently weakened condition to accept his terms.

Bosnian officials say that by trying to form an alliance between Bosnia-Herzegovina's Serbs and tiny Movement for Bosnian Moslems (MBO), Mr Milosevic is aiming to set the three largest ethnic groups in the republic against each other.

If he is successful, officials in both republics believe he will have isolated Croatia completely, and will then be in a position to carve up Bosnia-Herzegovina – thus paving the way for the creation of a Greater Serbia.

The morale of Croatia's national guard is ebbing rapidly. The young troops are poorly-armed, badly-trained, and in no position to defend Croat-inhabited villages from heavily-armed Serbs, who have been preparing for this conflict for months.

Thousands of Croat refugees are now leaving their villages, which are then taken over by Serbs. Yesterday, many disraught peasants arrived in Zagreb, the republic's capital, demanding more weapons, and revenge against the Serbs.

These developments have created serious political problems for Mr Franjo Tudjman, Croatia's president. His advisers say he is not position to send more troops to defend the villages, despite his rhetoric. At the same time, they add, he is under pressure from the far-right wing of the governing Croatian Democratic Union (HDZ) for being too moderate.

Even if Mr Tudjman wanted to negotiate with Mr Milosevic, his critics might be tempted to seek his resignation.

For these reasons, Mr Milosevic is prepared to watch as Serb nationalists create havoc in Croatia. He will negotiate with the government there acknowledges defeat.

## Yugoslav strife hits Greek exports

GREEK exporters say transport costs have soared since May because they can no longer risk sending goods to western Europe by road through Yugoslavia, writes Kerin Hope in Athens.

The roads are considered safe from the Greek border as far as Belgrade. From there, the main route is through Hungary and Austria, which recently provided additional transit permits for Greek trucks.

The alternative route is by ferry from a west Greek port to Italy. Extra ferries are operating, but there are problems in loading large numbers of TIR trucks quickly at smaller harbours such as Igoumenitsa and Preveza.

Whichever route is chosen, it now takes 18 hours longer for a Greek truck to reach Germany, the main export market, and costs 30-50 per cent more than on the direct road through Yugoslavia.

Some Croats believe the only honourable way out would be intervention by the European Community. But for the moment that is not on the agenda.

As the Croats are gradually worn down, Mr Milosevic has also stepped up the pressure in Bosnia-Herzegovina, whose

Hardest hit are the fruit and vegetable exporters, who compete fiercely in German markets with Spanish and French producers.

"This year, our summer fruit exports will be at least 40 per cent down, mainly because fewer growers are interested in exporting at such a high cost," says Mr Costas Karagiorgas, president of the Fruit Exporters' Association. "It now costs an exporter Dr600,000 (£1,870) for one run to Munich with a 20-tonne refrigerator truck."

He said that some truckers were still willing to attempt the drive through Croatia, at the risk of a three- or four-day hold-up if they run into trouble.

"With refrigerated produce that keeps for up to three weeks, you take a calculated risk. If you lose a couple of days on the road, the produce will still sell but the price comes down."

Apart from Mr Karagiorgas and his supporters, these three ethnic groups are determined to prevent either Mr Tudjman or Mr Milosevic from carving up the republic as a means of resolving their ethnic disputes in Croatia.

But over the past two weeks, in an attempt to further isolate



## Germany's public sector debt will top DM200bn

By David Goodhart in Bonn

**G**ERMANY'S grand total of new public sector debt in the current year will top DM200bn (£83bn), according to a Finance Ministry internal memorandum. The memo, acquired by the news agency DPA and published yesterday, stresses unlike the increasingly anxious Bundesbank, that such numbers are temporarily bearable and will decline swiftly.

The figure of DM200bn covers not only central government, the states and local authorities, but also the German Unity fund, servicing debts acquired from the old East German state, and the borrowings of the railways in both parts of Germany, the Bundespost and the Treuhand privatisation agency.

Underpinning the figure is that West Korea was among the countries to accept the compromise deal yesterday. So we moved into negotiations with Mr Milosevic. We met him in Belgrade on July 17 and 20. He assured us that he would not break up the republic.

Despite Mr Milosevic's previous poor record of keeping promises, Mr Zulfiqarpasic said yesterday. "So we moved into negotiations with Mr Milosevic. We met him in Belgrade on July 17 and 20. He assured us that he would not break up the republic".

This view is echoed by Mr Ivan Markovic, general secretary of the Croatian Democratic Union in Bosnia-Herzegovina: "The MBO are trying to split the Muslim community, weaken us, and set us against the Croats. We reject the negotiations."

The more usual category for total public sector debt excludes the railways, post and Treuhand, and comes to DM156.4bn for 1991. This lower figure represents 3.6 per cent of gross national product but should, according to the memo, return to the more respectable 2.5 per cent of GNP by 1993.

The Finance Ministry estimates that, excluding rail, post and Treuhand, east Germany will receive DM420bn in state support from 1990 to 1995. The gross transfer is estimated at DM93bn in the current year, DM103bn in 1992, DM105bn in 1993 and DM115bn in 1994.

Without unification the central government's new debt repayment would have been only DM268bn next year, instead of DM50bn, and in 1994 the figure would have been DM5bn instead of DM30bn.

Industrial production in west Germany increased by 2.5 per cent in June over the previous month.

The US action was evidence to improving trade relations because Australian farmers were being paid a lot more for their wool. This is the second time that Australia has breached what Australia regards as an undertaking recently not to target sales markets with subsidies.

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## INTERNATIONAL NEWS

# Tehran riots add to Rafsanjani's troubles

By Scheherazade Daneshku in London

**ARSON** and rioting in Tehran this week have added to the difficulties facing President Hashemi-Rafsanjani's government as it tries to grapple with the problems of the economy.

Yesterday a fire broke out in the Tehran bazaar halting business for the second time this week, according to Iran, the Iranian news agency.

On Monday, one of the worst fires to strike the bazaar, caused millions of dollars of damage to scores of carpet, textile and other shops. The city fire chief said he thought it was arson.

Elsewhere slum-dwellers set fire to cars and clashed with the police as municipality workers demolished unauthorised buildings.

Police fired into the air at Baqerabad, a suburb south of Tehran, to disperse a crowd of slum-dwellers who pelted police cars with stones. Baqerabad is one of many communities growing up on the outskirts of Tehran, housing newly-migrated villagers seeking jobs in the capital.

The government made no comment on the clash but several majlis (parliament) deputies issued a statement on Tuesday asking the government to stop municipalities from "demolishing houses and shops and putting pressure on low-income people."

"The rising prices of goods and services, medical care and housing pose a serious threat...to the system," Mr Mostafa Haerizadeh, one of the deputies, said.

Ayatollah Khomeini's Islamic revolution, which was meant to put the problems of the "deprived" before any

other has been remarkably unsuccessful in tackling the issue of poverty.

Government officials acknowledge the depth of the problem. Mr Hadi Khamenei, brother of Ayatollah Ali Khamenei, the spiritual leader, estimated last year that up to 55 per cent of the 55m population is living below the poverty line.

President Rafsanjani is committed to a programme of reconstruction following Iran's eight-year war with Iraq and to reforming the country's overvalued currency. Despite an encouraging set of statistics - a 10 per cent rise in GDP in the year to March 1991, the first rise since the mid-80s and a drop in inflation to under 10 per cent - economic problems override all others for most Iranian families.

For most of the 1980s, Iran's economy was on a war footing and has only recently been able to change its priorities.

The government has been in consultation with the International Monetary Fund over reforming the currency, which is operated on a three-tier exchange system. The difference between the official rate of 70 rials to the dollar and the "free" market rate of 1300 rials is almost 20 times.

The government has resisted a sudden devaluation of the rial and unification of the exchange system because it fears of the kind of disturbances from the poor seen this week.

But it has followed IMF advice and is trying to reduce subsidies which cost \$4bn a year. Last week, it abolished coupons for subsidised chicken which was sold in rationed



Sri Lankan army snipers crowd aboard a tractor on their way to fight the Tamils at the strategic Elephant Pass

## More than 2,000 die in Tamil battle

**MORE** than 2,000 Tamil rebels and soldiers have been killed in a battle that has been raging for three weeks, Reuter reports from Colombo. It is the biggest in Sri Lanka's eight-year-old separatist war, an army spokesman said yesterday.

He said 151 government soldiers and an estimated 1,925 rebels had been killed in the fighting for the northern army base at Elephant Pass. Nearly 600 troops had been wounded.

The base has been under siege since July 10 by guerrillas fighting to set up an independent homeland in the north and east for the Tamil minority.

The Liberation Tigers of Tamil Eelam

are trying to overrun the base and clear the pass linking their stronghold, the Jaffna peninsula, with the rest of the island.

The military's casualty figures could not be verified independently and there has been no comment on the battle by Tamil rebels.

An estimated 8,000 troops and 5,000 guerrillas have been fighting in the battle for the corridor through which elephants used to pass years ago.

About 8,000 seaborne troops, sent 19 days ago to relieve the garrison, had fought their way against heavy resistance and yesterday were 1½ miles from the

camp, the army said.

The troops, who landed six miles east of the camp on July 14 with naval and air support, had been thwarted in their advance by rebel fire.

The Tigers, some of them women and some as young as 14, attacked the advancing troops with rocket-propelled grenades, mortars and small arms.

The army said 800 soldiers pinned down in the camp for the past three weeks had sufficient arms, ammunition and food.

It is believed the Tigers have recently acquired an anti-aircraft weapon with a range of about 5,000 ft, preventing helicopters from landing at the base.

## Folksy exchange touched by scandal

Robert Thomson on the scam fall-out at Japan's smallest bourse

**L**UNCH AT the Hiroshima stock exchange is a simple affair. Japanese *bento* box lunches and take-out fried chicken wings surface on the 12 desks that are the trading floor, while the dealers play cards or read magazines and comic books.

But even the simplicity and folksiness at Hiroshima, Japan's smallest exchange by trading volume, has been touched by the securities scandals in Tokyo. One trader told how an irate neighbour collared her in the street and lectured her on the evils of working for a leading brokerage.

"I tried to explain to her that the scandals have got nothing to do with me. I am only here part-time to earn a bit of extra money. What can I do?"

The exchange itself has suffered. Turnover in June was only 12.4m shares, down 38 per cent on the same month last year and well below the monthly average of 31.5m shares in 1989, when Japanese stock prices rose relentlessly and trading volumes surged.

Japan has eight stock exchanges, with Tokyo, Osaka and Nagoya the most influential. The smaller exchanges offer local companies a relatively easy listing and allow traders to deal in select stocks listed on the larger markets.

Of the 196 stocks handled at Hiroshima, 187 are also listed elsewhere, and the nine unique issues include Sunday's Sun, a family restaurant operator with 23 Jolly Pasta outlets, and Ahijikan, a maker of fish pastes and Japanese-style omelettes.

Others in the Hiroshima area are a construction company, a fire-resistant materials maker, the local railway and gas companies, a regional bank, a water heater manufacturer, and a clothing wholesaler. Prices are shown on television screens, and a special board records movements in Mazda Motor and other leading Hiroshima-based companies listed in Tokyo and Osaka.

Mr Hiroshi Shiji, Hiroshima's director of listings, said the confidence of customers and of smaller brokers has

been undermined by the scandals, which have included the compensation of favoured clients for trading losses and dealings with gangsters.

"The number of buy and sell orders has greatly decreased. Generally speaking, ordinary customers have lost confidence in the industry," Mr Shiji said.

The intimacy of the exchange makes difficult the raming of prices and cornering of local stocks without much of Hiroshima knowing. A sudden spike of buying or selling is rather obvious on an exchange on which as few as two or three of the nine stocks may be traded during a day.

Disappointment at the events in Tokyo seems to have prompted Hiroshima officials to embrace a "back to basics" theme for local financial markets. Mr Shiji stressed that his exchange has a deep sense of regional responsibility. "Our mission is to assist local companies. We can contribute to the revitalisation of the area by helping companies to raise funds. We are trying to educate people about stocks. The scandals may prompt a few of those

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# BT is bringing prices down.

Over the past year, retail prices have gone up by 5.8%. So you might expect BT prices to go up by much the same. Not so.

BT is committed to keeping its main price changes overall to 6.25% below the level of inflation. Which, in this year's case, means BT's main prices actually go down overall.

But we are doing more than that. For the first time, we're introducing flexible pricing packages designed to meet the differing needs of customers. There will be volume discounts for those who use the phone a lot. And, at the other end of the scale, there will be a special reduced price scheme aimed at those who need a phone, but don't use it much.

These are the changes, which come into effect from the beginning of September.

## *Price of international calls cut to 199 countries.*

In April, BT reduced the cost of calls within the UK by an overall 6%. Now it's the turn of international calls to be cut by almost 10% overall.

The most popular long-distance routes are being cut the most. Calls to Australia and New Zealand by at least 17%, and to the USA and Canada by at least 14%. (A cheap rate call to Canada, including VAT, will come down to just £2.57 for five minutes.)

Calls to Japan and most countries within Europe are being cut by over 6%.

In all, prices will be cut on 199 out of the total of 201 routes, with the lowest decreases being 4%.

## *Discounts for high users.*

From September 2nd anyone who spends over £117.50 a quarter, including VAT, on dialled calls will start receiving an automatic volume discount. The discounts are on a stepped scale - the more you use the phone, the sooner you get to the next step and the less you pay for additional calls. For personal customers, the discount could be up to

8% and for business customers up to 9%.

In addition, we will be introducing Customer Options for high users to give them even better value for money.

The Options offer a reduction in call charges of between 8% and 13.3% in return for a quarterly charge. We will be contacting customers directly with fuller details.

## *Half price rentals for people who need a phone, but don't use it much.*

We know that more than a million of our customers need a phone to keep in touch with the outside world, but don't use it very often.

These are people who regularly spend less than £27.50 a quarter, including VAT, on their phone bill.

We are offering to cut their line rental by half. And, in addition, to give them the first 30 units of phonecalls they make each quarter free of charge - enough to make almost 2 hours worth of cheap rate phone calls.

After that, the next 120 units will be charged at a rate of 18.7 pence each. (We're doing this to ensure that the benefits of the service go only to genuine low users.) After the 120 higher-rate units, subsequent units will be charged at the standard rate of 4.94p (all prices include VAT).

To illustrate the benefits: for someone using only 60 units per quarter, their quarterly bill will be cut by around £3.50 compared to the Low User Rental Rebate Scheme.

We are calling this service 'Supportline', and will be contacting all our customers who may benefit from it. (In the meantime, the current Low User Rental Rebate Scheme will continue.)

Obviously, because the Supportline service is aimed at those in need, it does not cover usages such as second lines, business lines, and dedicated lines that monitor alarm systems.

## *UK call charges either frozen or up by less than inflation.*

The price of local calls and national cheap rate calls is going up by slightly under 5% - which is less than the rate of inflation.

The price of daytime national calls will not be changing. And the price of our most popular call - a three minute local cheap rate call - will remain at 4.94p (including VAT). This is the same price in pence as in 1981. Allowing for inflation since then, the cost of a three minute local cheap rate call has fallen by almost half.

## *Line rentals increased to reflect more accurately the true cost of the service.*

We're increasing the price of installing a new line and the quarterly line rental charge by 2% more than inflation. Even so the cost to BT of providing each line far exceeds what we are charging. Line rental charges include a continuous line checking system (we rectify most faults before users have even become aware of them), and free repairs - including call-outs.

Your BT line keeps you in touch with the world (with connections to over 700 million phones), and provides 24 hour access to the 999 emergency service.

## *Overall prices that keep coming down.*

Even though the rental charge is going up, main prices overall will be going down.

Nor is this anything new. Including these latest price changes, our main overall prices have fallen by 30% compared to inflation since 1984.

Which is just as it should be.

After all, since you're more than just a number, it's the numbers on your bill that should be less.

More details of our new prices will follow in a booklet accompanying your quarterly account. If you'd like to receive more information now and/or register for early notice of future price changes, phone our Pricing Information Service on 0800 800 891. Free of charge, naturally.



*You're more than just a number.*

## THE BCCI SHUTDOWN

## CIA alleged to have had evidence in 1986

By Alan Friedman in Washington

SEVERAL US government agencies had evidence of the illegal activities of the Bank of Credit and Commerce International (BCCI) as early as 1986, according to documents and testimony given yesterday to a Senate subcommittee investigating the banking scandal.

Senator John Kerry, the Massachusetts Democrat whose Senate foreign relations subcommittee held the hearing, disclosed portions of a memorandum detailing BCCI's criminal activities and its secret ownership of First American Bancshares, the Washington bank headed by Mr Clark Clifford, the former US defense secretary.

The memo, dated September 30, 1986, was prepared by the Central Intelligence Agency and was sent to federal law enforcement agencies, as well as the Treasury, according to Mr Kerry.

"In 1986, the CIA knew that BCCI was a criminal enterprise, and owned the First American Bank, and told a number of other government

agencies. There is no evidence on record that any of these agencies told the Federal Reserve what they knew, nor is there any evidence of federal law enforcement taking any action," Mr Kerry said.

Mr William von Rabb, the former US commissioner of Customs, told the hearing he obtained a copy of the memo from the CIA in 1988, after seeking information on the bank from Mr Robert Gates, then CIA deputy director. Mr von Rabb said that Mr Gates did not mention to him anything about the CIA's own relationship with BCCI.

The CIA said it is investigating any past contact it may have had with BCCI.

The former Customs chief said the Treasury did not pass the memo to him in 1986. He accused the Treasury - which was then headed by Mr James Baker - of being "lackadaisical and worked over" by "some of Washington's most blue-chip influence peddlars."

Mr von Rabb also said the Department of Justice had

been "pounded" by the BCCI lobbyists.

He criticised a January 1980 plea agreement concerning BCCI's drug-money laundering activities in Florida, which he called "a shameless agreement" that caused US prosecutors in Florida to have their "arms tied" as regards any further prosecution.

Mr Jack Blum, a former Senate investigator on the BCCI case, said he was personally infuriated by the plea agreement because "I had gone to considerable lengths in 1989 to put serious evidence before the Justice Department concerning widespread money laundering and secret ownership by BCCI of three US banks".

This evidence included tape recordings of a senior BCCI executive who laid out the entire story including BCCI's ownership of First American, the lack of capital, the loan and stock transactions and dealings by insiders, as well as details of the use of BCCI by Mr Manuel Noriega, the former leader of Panama.

**CAYMAN ISLANDS**

**Employees fear lost benefits**

**Chris Tighe on the difficulties facing two clothing companies**

against an overdraft and letter of credit facilities.

"I went to one bank and they said 'What security can you give us?'" says Mr Kotia. "I said, 'My shirt. The rest all lies with BCCI.' They said, 'Sorry, we can't help you.'

Downstairs, some of his 10 employees are selling summer goods to a trickle of customers, but, he says dejectedly, it is not enough.

Mr Kotia came to Leeds from Pakistan in 1966 to learn English.

"Then I worked day and night in the market to make money to help my father build up this business. This was my castle."

He fetches framed photographs of his father welcoming smiling Pakistani dignitaries - and a NatWest manager - to the opening of Kotia House in the early 1970s.

"It's like it was a dream. I had a business; it's gone. Come with the wind."

The family companies, N.M. Kotia Ltd, and Roseville Trading Company Ltd, switched to BCCI when it opened a Leeds branch.

The manager came to my father, said he was the oldest Asian business in the city, said if you please, open an account with us. We can have other accounts from other Asian businesses. So my father opened an account with BCCI."

Turnover last year was around £1m, and at the time of BCCI's closure, the Kotias had an overdraft of about £300,000.

## ABU DHABI

## Liquidation likely to proceed, says top banking source

By Richard Tomkins in Abu Dhabi

BCCI BANKING operations in the United Arab Emirates - one of the largest operations in the group's global network - almost certainly face liquidation, a senior banking source in Abu Dhabi said yesterday.

The go-ahead is likely to be given as soon as possible,

on condition that he was not named said there was little to be salvaged from BCCI's eight-branch network in the United Arab Emirates (UAE) because its liabilities far exceed its assets.

An authoritative source who spoke to the Financial Times

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## Discrimination 'ingrained' at western Europe's biggest employer of women Health service accused of bias against women

By Diane Summers, Labour Staff

BRITAIN'S state-run National Health Service (NHS), the largest employer of women in western Europe, was yesterday accused by the Equal Opportunities Commission (EOC) of "paying lip service" to sex equality and displaying "deeply ingrained discrimination" towards its female workers.

The accusation came as the London-based commission published a report which revealed that women were seriously under-represented in senior positions, despite making up nearly 80 per cent of the NHS workforce.

Women account for only 17 per cent of unit general managers, 4 per cent of district and regional general managers, and only 1 per cent of consultant general surgeons.

Opportunities for promotion and training were found to be limited and inflexible working patterns were said by the EOC to be preventing qualified women from returning to work after having children.

Ms June Bridgeman, deputy chair of the EOC, estimated that, in crude terms, the health service was losing about £1.2m of expertise each year among

nurses who decide to leave work. About 30,000 nurses left the NHS each year and each nurse cost about £40,000 to train, she said.

The Department of Health, however, pointed out that the annual loss for nurses compared favourably with other sectors in percentage terms.

Ms Bridgeman said of the survey: "Even the EOC - a hard-bitten crew - were a little surprised by what they found."

The commission has put forward a plan of action to government ministers and officials at the Department of Health and would be reviewing progress over the next 12 months, she added.

The EOC's report was welcomed yesterday by the Royal College of Nursing which represents most nurses in state hospitals and other health services.

Miss Virginia Bottomley, the junior health minister, said she recognised there were still work to be done in the field of women's employment.

"Ministers and the NHS management executive have already taken a lead in ensuring the equality of opportunity for women throughout the service," she said.

About 30,000 travellers held Air Europe scheduled tickets at the time of its collapse and are likely to receive less than 50 in the pound compensation when the airline's affairs are finally wound up.

After the Air Europe col-

lapse, Mr Rifkind asked the CAA for proposals to provide financial protection for scheduled passengers. The CAA sug-

gests that a scheme covering all passengers making an air journey to, from or within the UK would be the most desirable.

However, it suggests that a levy of £1 per passenger on all arrivals at UK airports - including internal flights - would quickly create a fund of between £25m and £30m to refund passengers.

This fund would be similar to the Air Travel Reserve fund created in the mid-1970s as a back-up system to refund passengers whose charter airline ceases trading and who cannot be repaid by other means, such as a bonding arrangement.

The Department of Transport said yesterday that it was "carefully considering" the CAA recommendations. It is

expected that the proposed

weapons."

But officials said it was not an accurate list of what was sent to Iraq. It was possible that some or all of the chemicals had not actually been exported - other related chemicals might have been sent instead.

In addition, the DTI submitted figures for the value of UK chemical exports to Iraq for

the years 1988, 1989 and 1990, obtained from Customs and Excise records. That table shows that £189,000 worth of thiodiglycol, the main ingredient of mustard gas, were exported, though there is a note that this "includes other chemicals". Yesterday a DTI official said: "No thiodiglycol was exported."

Mr Kenneth Warren, Tory

chairman of the committee, has asked for details of end users, values and amounts actually exported of goods listed by the DTI. He has also asked for the names of companies involved in exporting the most sensitive goods, although the committee may agree with the DTI not to publish that information, citing commercial confidentiality.

## UK NEWS

### Confusion surrounds official account of Iraqi exports

By Clive Cookson and Ralph Atkins

THE Department of Trade and Industry (DTI) may have confused a parliamentary committee with its evidence about UK chemical exports to Iraq, it emerged yesterday.

As officials at the DTI and Customs and Excise scoured their records for details of what chemicals were actually shipped to Iraq, they were described by one expert as "a perfect shopping list for someone setting out to make chemical

weapons."

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## BRITAIN IN BRIEF

### DTI focuses on Venezuela

Venezuela is to be the target of a long-term concerted trade and investment initiative launched by the Department of Trade and Industry. Venezuela had been chosen because its economy was expected to grow by 6 per cent this year; investment of \$45bn was expected in the oil and gas sectors alone over the next five years; and while it has embarked on a programme of privatising and liberalising its economy.

### Trust seeks union deal

Northumbria Ambulance Service, a self-governing health service trust, is seeking a single union agreement with its 700 staff. The deal is understood to be the first by either an ambulance or a hospital self-governing trust.

### Teachers have 'moral role'

Teachers should speak out on "great moral issues", especially the consequences of a rising number of single-parent families, Mr Peter Dawson, leader of the Professional Association of Teachers, has declared. He told the union conference at Liverpool that teachers had "to deal with the consequences of the collapse of the moral framework upon which our society is built".

### Texaco changes contractors

Wincanton Distribution Services, a Unigate subsidiary, has won one of the largest road transport contracts in Britain, for the delivery of petrol and other products for Texaco. Wincanton replaces Tankfreight, the NFC company, which has done the work since 1985, when Texaco closed its in-house operation. Tankfreight is sending redundancy notices to more than 250 employees.

### Dover docks to shed 250 jobs

Up to 250 jobs are to be lost at Dover docks because of an expected loss of ferry traffic when the Channel Tunnel opens in 1993. The Board is cutting its work-force by 25 per cent from the same period last year, as large shutdowns were made on pipeline systems in order to complete safety work.

### Oil output slips to 1.7m b/d

UK oil production slipped to an average rate of 1.7m barrels a day in the first half of the year, the lowest level since 1982, according to a report by BP's North West. Output fell 13 per cent from the same period last year, as large shutdowns were made on pipeline systems in order to complete safety work.

### Interest claims on VAT

Taxpayers who are overcharged value added tax can now claim up to 15 per cent interest from Customs and Excise. Interest claims, arising from errors by Customs and Excise, can be backeddated to the introduction of VAT in 1973.

Claims must be made, however, within six years from the date the error was discovered or could "with due care" have been discovered and are liable to income tax, said the Customs and Excise department. The current rate of interest payable, set by the Treasury, is 12% from July 25, 1991.

### Accountants in Docklands let

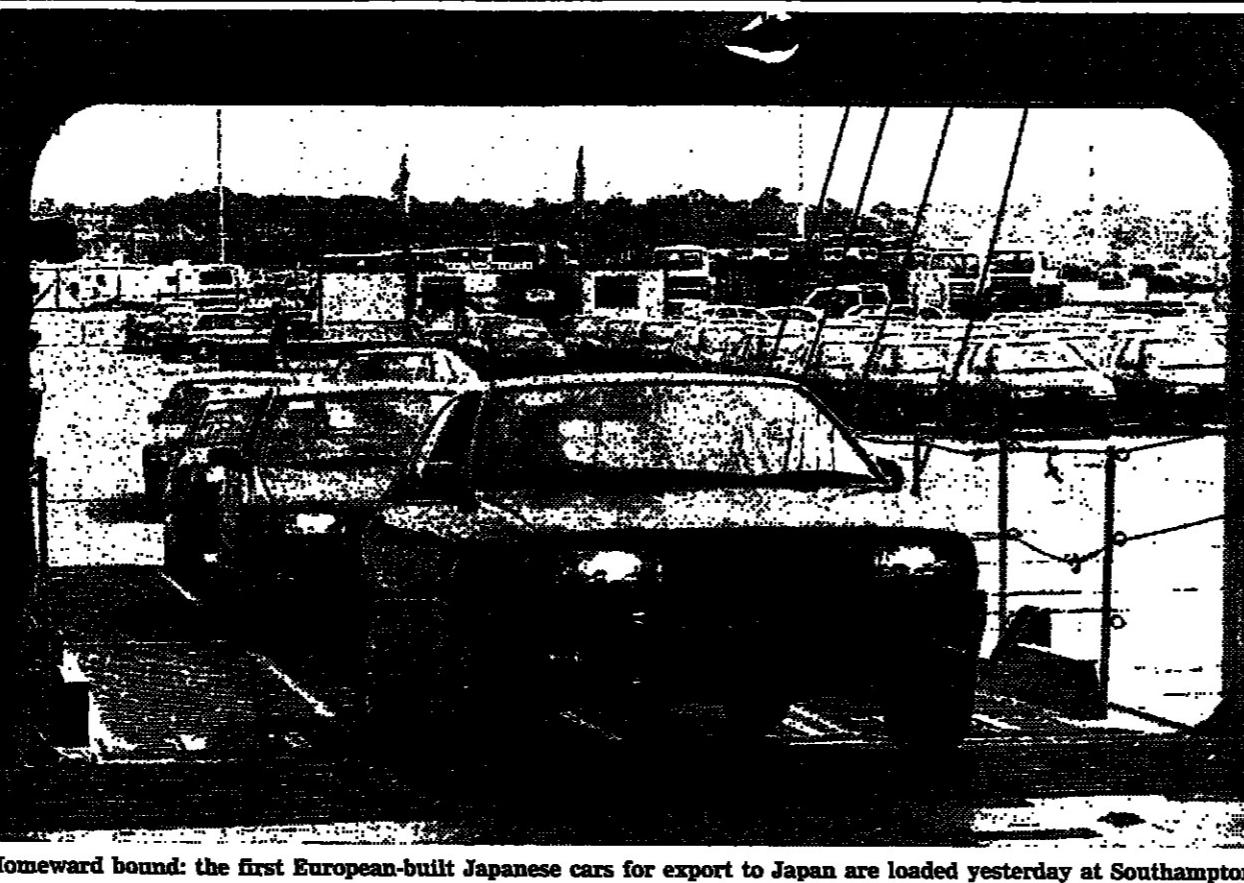
KPMG Peat Marwick, the UK accountancy firm, is moving part of its business to Canary Wharf, the new business centre under construction in London Docklands.

The agreement to take 81,000 sq ft of space in three floors of the Canary Wharf tower, the UK's biggest building, is the first firm letting that Olympia & York, the Canadian developers, have made this year.

Olympia & York also announced that another 86,000 sq ft has been taken by existing tenants.

### Correction

In yesterday's edition of the Financial Times, a diagram was used to illustrate a story about the suppliers for Honda's new UK plant. Owing to an error, we published a diagram showing the suppliers to the new Toyota plant in Derbyshire.



Homeward bound: the first European-built Japanese cars for export to Japan are loaded yesterday at Southampton

### Lilley hails car exports to Japan

NISSAN, the Japanese car manufacturer, yesterday exported its first European-produced vehicles to Japan in a move which Mr Peter Lilley, the trade and industry secretary, hailed as recognition of British innovation and economic strength.

The shipment to Japan of cars assembled at Sunderland, north east England, is the first by any of the Japanese motor manufacturers which have plants in the European Community.

Despite the sales slump in Britain's new car market and continuing recession, Mr Lilley claimed Britain was the world's most attractive environment for manufacturing investment.

He welcomed yesterday's exports, saying: "Overseas companies are recognising the underlying strength of the UK economy and the climate of enterprise, initiative and innovation we have created here."

Mr Townsend said Midland Gas could eventually make a contribution of around 5 per cent to the company's profits.

British Gas welcomed the announcement.

Analysis, Page 11

## Midlands Electricity to compete with British Gas

By Juliet Sychrava

MIDLANDS Electricity plans to undercut British Gas by buying North Sea gas and selling it through the British Gas transportation system, the regional electricity company announced yesterday.

From September, Midlands Gas, a 75-25 per cent joint-venture between Midlands and the US electricity and gas company Utilicorp, will be the first company, excluding state majors, to compete with British Gas.

The move was warmly welcomed by Mr James McMillan, the industry regulator, who said it could mean consumers

were offered the choice of gas or electricity from a single supplier.

However, he regretted that under the terms of the 1986 Gas Act, the company would not be able to supply domestic consumers, of those taking less than 25,000 therms a year.

Midlands Gas will operate in a similar way to Midland Electricity's supply business, which buys and sells electricity, and will use its marketing expertise and customer base. Through Utilicorp, Midlands Gas has secured an initial 35 million therms of gas, from Amoco's interests in the North Sea.

Gas because our contract is so simple," says Mr Bryan Townsend, Midlands Electricity chairman, said yesterday.

The new business would not, he emphasised, expose Midlands Electricity's main distribution business to any risk. It will require little outlay, since it will use British Gas pipelines and gas will only be paid for as it is sold.

Mr Townsend said Midlands Gas could eventually make a contribution of around 5 per cent to the company's profits.

British Gas welcomed the announcement.

Plans to end monopoly on letters present a tough challenge to the private sector writes Tim Lawrence

SEVERAL private courier companies are secretly preparing, but amid considerable confusion, to respond to government plans to deregulate the Post Office and liberalise the letters market.

The companies have scant guidelines to work out how to break into the Post Office's market because the details are being negotiated with Mr Peter Lilley, trade and industry secretary.

So far he has simply indicated that opening up the £4.7bn operation to competition will "improve quality, choice and value for money" for consumers.

This is not the first government attempt to break up the Post Office. When the first Thatcher government started to gnaw away at the telecoms monopoly, the Post Office appeared to panic at the prospect of competition.

A confidential Post Office report in 1983 gloomily predicted that Royal Mail traffic could decline by up to 35 per cent due to the erosion of the Post Office monopoly. At present no competitor is allowed to charge less than £1 for delivery of a letter by first-class post. The report was also gloomy about the launch of Homefast, a private parcel delivery service, by TNT, the Australian-based delivery company. Homefast could threaten the Post Office's whole parcel contract business, the report said. But within three months the business closed.

United Parcel Service (UPS) does not run a first class mail mass market, according to Mr Cliff Morley, communications manager at UK Federal Express. The company is interested in high priority time-sensitive documents and packages, not the delivery of

millions of low cost items.

Mr Paul Schlesinger, analyst at US investment broker Donaldson, Lufkin & Jenrette, argues that the delivery of first class mail is unlikely to be sufficiently remunerative to interest Federal Express. Also its network is not designed to take on such an operation.

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"We have 3,000 vehicles covering the British Isles and we would be prepared to trunk mail around the country. But we are finding it very difficult at the moment because the government's

Rare Buddhas from China

## Toyota's Derby assembly plant

# Building on trust and team spirit

Andrew Taylor reports on a mutually constructive approach

**C**onstruction companies in Britain have been criticised – sometimes fairly – for failing to build on time and to budget.

The cost of prestige projects such as the Channel tunnel has risen by more than 50 per cent as contractors and client argued over who is at fault and who should pick up any consequences.

Clients complain about a "claims culture" among contractors and subcontractors whereby they expand more energy protecting their individual financial and legal positions rather than working together to produce a common solution to problems.

Richard Griffiths, a senior vice president of Olympia & York, the private developer of the £4bn Canary Wharf development in London's docklands, says that the problems of construction in Britain are the result of business attitudes which encourage an adversarial relationship between the many professions and trades which work on a development.

They are not the result of a lack of physical skills.

Britain is capable of building efficiently. Standards achieved during the construction of the £2bn Broadgate office development next to Liverpool Street station in the City of London equalled the best US performances for speed and quality of construction. Construction work at Sizewell B, Britain's first pressurised water reactor nuclear power station, is currently running 8% months ahead of schedule.

Despite rises over costs, Sir Alastair Morton, chief executive of Eurotunnel, says civil engineering and construction of the tunnels and terminals for the Channel tunnel "is virtually the same as the original schedule submitted to the British and French governments in 1985". This is remarkable given that detailed designs for some parts of the project were not completed until the beginning of this year.

Close to Derby, Toyota is

building a 270m car assembly plant. The Japanese motor group has been delighted with the performance of the UK contractors building what will be one of Europe's biggest industrial complexes. More than 50 separate subcontractors and 2,500 workers have been employed on Britain's second largest building project after Canary Wharf.

Construction, which began on May 1 last year, is due to be completed by February 1992, within Toyota's original schedule and budget established in

Management part of the building and civil engineering group and project director for the Toyota plant, says: "It is important to study the management structure and characteristics of successful construction jobs to see whether they may provide lessons on how to improve practices on other contracts."

It might be suggested that work has gone well simply because contractors have been working for a Japanese client which has been able to establish business relationships and a disciplined way of working that British companies are unable to achieve by themselves.

Yet I have worked on equally successful and well organised jobs involving all-British clients and contractors – most recently a £15m shopping centre for Greycourt in Newcastle which was also completed within budget and schedule."

The Toyota plant, covering more than 200,000 sq metres and incorporating more than 20,000 tonnes of steel, is on a far grander scale than the Newcastle shopping centre. The ingredients required for successful construction, however, are broadly similar. These include:

• A well organised client which knows clearly what it wants and is prepared to work closely with contractors to achieve its aims. Toyota, which has employed Shimizu of Japan as contract administrator, has a senior construction team permanently on site with the authority to react immediately to problems without having to refer continually to higher management.

• A close-knit construction team which, although employed by separate companies in different professional disciplines, is able to forge a common purpose to benefit the project as a whole and not just individual companies. Ainsworth says there was a preference to employ subcontractors which had previously worked together. He says: "Following

October 1988, even though the details of the designs have only evolved as construction has taken place. This has meant that contractors, subcontractors and designers have had to be fleet-footed to ensure that any sudden changes in direction could be accommodated without lengthening construction times or increasing the budget.

When completed, the car plant will initially employ 1,700 workers producing 100,000 vehicles a year. Prototype production of cars is due to start next June, with commercial production scheduled for December 1992.

Bernard Ainsworth of Laing

says: "Following



Bernard Ainsworth: making sure that everybody knows what is going on

## Breath of fresh air for NHS training

By Alan Pike

A country house somewhere in south east England is about to find new life as a National Health Service management centre.

There are already plenty of NHS training centres. This one is intended to be more than a training centre and more than a building. It will symbolise the enhanced importance of management in the reformed NHS and is intended to help develop shared values.

William Waldegrave, the health secretary, believed that the proposed management centre will help generate this sense of shared values and is giving the project strong backing.

He decided that "it is important to give the drive for more coherent management and includes physical exercises in a staff college rather than simply relying on conferences and other forms of communication.

The new centre will bring together decision-makers,

managers and the

increasing number of doctors

and nurses who have part-time managerial functions.

One of the NHS's difficulties is that the emergency services atmosphere which characterises many of their private sector counterparts, in flattery terms, is not reflected in the way it is managed. Crisis after crisis is expected, awaited and tackled, leaving too little time and energy for reaching down into the vast organisation.

Although the problem is not new, the need to solve it is now more urgent. The NHS is being decentralised under government reforms, with managers in health authorities and hospitals having to take executive responsibility for issues which would previously have been referred to superiors.

As well as creating a growing need for managers capable of taking on higher-level responsibilities, this has raised another problem which the proposed management centre is intended to help resolve. The reforms involve devolution; they are not meant as a recipe for total local autonomy.

Health authorities, unlike local authorities, are part of a single national organisation and must be managed accordingly.

Caines and his colleagues on the NHS management executive believe in a national managerial ethos within the devolved service.

"For 40 years since the NHS was formed, managers have

depended on the central NHS management," says Caines. This had led to weaker managers being spoon-fed and the more independent-minded ones having the central management's medicine "thrust down their throats. Now they must all take more responsibility, but it is important that we maintain a sense of belonging and develop shared values.

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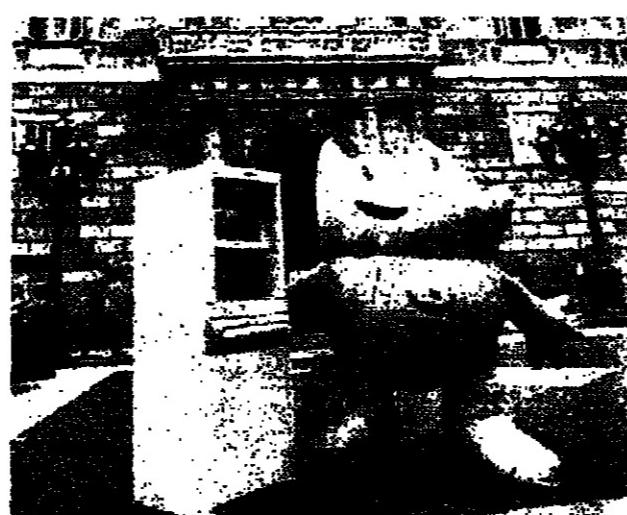
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"For 40 years since the NHS was formed, managers have

## TECHNOLOGY



Cobi, the Olympics mascot, enthuses over one of the information points supplied to the city of Barcelona

### CFCs in for an electric shock

ONE of the biggest uses of chlorofluorocarbons (CFCs) is in the electronics industry, where the liquids are used to clean the printed circuit boards after the electronic components have been soldered to them.

Now Cookson, the London-based materials group, together with its Canadian subsidiary Electrovert, have devised a way of attaching components to printed boards while minimising the use of the acidic flux which is removed by the CFCs.

The flux is used to remove the oxides from the boards before they are passed through the soldering equipment.

Cookson's development is to carry out the soldering in an oxygen-free environment – only nitrogen is present – so oxides do not form.

In some cases the flux is not needed at all, in others low solid fluxes can be used before which are easier to remove.

However, some people question why it is not possible to call up results information directly on to computer screens, rather than having to print it out. The use of a laser printer in each XIP means a delay of at least 20 seconds after requesting information.

The XIPs, which will be known as citizen information points, will be spread around the city.

By entering their name and identifying card, citizens will be able to receive a series of official documents, including certificates of residency, and certificates of payment for items including taxes, cars and building permits.

Xerox is already beginning to test their systems and inspect

documents to the public sector which are easier to remove.

The technology has been incorporated in Cookson's Atmos 2000 wave soldering system, and can be fitted to existing equipment.

SmithKline Beecham, the pharmaceuticals company, which does not contain CFCs. The methoxymethane and isopentane mix will be used in the company's topical analgesic Rilige - the freeze spray for many sports injuries.

Goodyear says that the beauty of this tyre from the consumer viewpoint is that it combines fuel efficiency and environmental consciousness without sacrificing the three things consumers want most – tread mileage, the tyre's grip on the road and overall performance.

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## ARTS

# Rare Buddhas from China

The colossal 5th century sandstone Buddhas, 26ft or even 45ft high, hewn out of the rockface in hollowed-out caves at Yungang, are famous and justly celebrated images from Shanxi Province in North China. Free-standing statuary, sculptural reliefs and wall-paintings from Shand's cave temples are also widely known in the West through museum collections in Zürich, New York, Philadelphia, Toronto and Kansas City.

Far less familiar outside the People's Republic are the Buddhist monasteries scattered throughout this remote region. Many of these medieval wooden structures have escaped the ravages of fire, civil war and the international art market, and survive more or less intact, their interiors resplendent with outstanding polychromed clay-stucco, rather than stone, sculpture and wall-painting. Not where else in China, save the great cave-temple sites, do so many Buddhist images and groups of images remain in their original surroundings.

Thanks to a remarkable collaboration between the Buddhist Cultural Research Institute of China, the Cultural Relics Bureau of Shanxi Province, the Buddhist Association of China and the Pu Lin Monastery and Chil Lin Buddhist Library in Hong Kong, the Buddhist images and often complex monumental groups of 14 monasteries have been magnificently photographed for the first time. The results are nothing short of a "dynamic thought", "a distinctive composition" staffed by "towers leaning". We have a learning to be done.

The new inst.

ideas relating to growth and development of the issue which is now all as material que-

the theme centre will develop the eventual

other his activities Bristol te a libe

nuns in Hong Kong. Larger exhibitions show at 10 venues throughout Hong Kong from late August to October.

Immediately striking, especially when looking at the Ming Dynasty monasteries of Shuanglin and Guan Yin, is the extent to which the presentation of Chinese Buddhist sculpture in the West is misleading, however inadvertently. All religious sculpture in a museum – whether Greek, Gothic or Baroque – is seen out of context and in splendid and unnatural isolation. What is so unexpected, even shocking to the Westerner confronted with these images in situ is the screaming contrast between the serenity, simplicity and restraint of the deities and the near chaotic bustiness of their immediate surroundings. Not one inch of wall or modelled surface seems to be left unadorned. Unfortunately, these photographs show tantalisingly little of the sculpture's relationship to architecture and wall-painting. Visitors to the Percival David Foundation and SOAS should not come prepared for an elegant, coherently hung exhibition – or any information beyond brief captions. At the Percival David's colour photographs are hung almost haphazardly, where space permits between the vitrines of exquisite ceramics. In the less promising SOAS lecture theatre foyer they are an ever sorrier sight, propped up in display cases. Nonetheless, they manage to transport one halfway to Mount Wutai – or at least make you long to make the pilgrimage. Shand's monasteries are witness to the virtuosity of its craftsmen and to the faith of its people. They also serve to document the evolution of Buddhism in China.

Monumental figurative sculpture, like Buddhist itself, was a foreign import. To some extent, it developed only to meet the iconographical demands of the religion. The earliest sculpture illustrated belongs to what has recently been found to be the oldest wooden structure in China: the small hall at Nanchan Monastery on the southern outskirts of Mount Wutai. This sacred "Mountain of Five Terraces" was thought to be the earthly abode of the Bodhisattva of

the Bodhisattva Samantabhadra (centre) with attendant and disciple; Liao dynasty, AD1038. Lower Huayan Monastery, Datong, Shanxi Province



Bodhisattva Samantabhadra (centre) with attendant and disciple; Liao dynasty, AD1038. Lower Huayan Monastery, Datong, Shanxi Province

Manjusri.

A beam dates the building to 782 and to the Tang Dynasty. On a dais almost the size of the room, is a tableau of Buddha surrounded by his retinue of deities, most of which Prof. Whinfield believes to be Tang but repainted. There is just about enough room to allow visitors to walk around the 17 figures – which include the Buddha Vairocana, the Lion and his negroid tamer – in the traditional Indian rite of circumambulation.

Another precious survival is the Liao Dynasty Lower Huayan Monastery at Datong, dated to 1038. Looming inside this dark hall is a tight grouping of Buddhas of the Present, Future and Past, all seated on huge lotus flowers and backed by flaming mandorlas of painted wood that raise them

to a height of over five metres. The group is highly sculptural and very powerful. Its polychrome is probably original, a rich deep crimson and dark green with splashes of gilding. It is quite different from the garish scarlet, green and white of the impressive attendant figures at Zhenguo of less than 50 years before. Their varied head-dresses – with their scrolling plant motifs and sinuous dragons – relate to the splendid surviving silver and silver-gilt crowns and head-dresses that demonstrate the mastery of the Liao goldsmiths.

The Bodhisattva Guanyin in the Hall of the thousand Buddhas at Shuanglin Monastery, Pingyao, is further evidence of how fleshly forms, flowing drapery and flying scarves and ribbons, are particularly suited

to the modeller's, rather than the carver's, art, where clay is used over an armature of wood or bundles of brushwood. Guanyin became one of the most popular deities in the Buddhist pantheon, a compassionate and accessible being dedicated to helping mankind – and increasingly feminine if not quite female.

Here, calm and tranquil, Guanyin sits on the sea-girt fabled Mount Potalaka, a scaly sea-monster disappearing underfoot. The grotto imagery extends to the canopy above and to the five registers of 2ft high figures in rocky niches that line the walls. Some 2,000 images tell the life of the historical Buddha Sakyamuni at Shuanglin.

Susan Moore

## The ballet season at La Scala, Milan

At a time (35 years after her Scala début) when she might be expected to rest on her laurels, Carla Fracci seems to be more in demand than ever, and this is proving a particularly active summer. After a *Romeo and Juliet* at the Teatro Olimpico in Vicenza, Fracci appeared at La Scala in mid-July as Lizzio Bordin in Agnes de Mille's 1948 ballet *Fall River Legend*.

Audiences were nearly denied the opportunity to see Fracci's masterly interpretation because of yet another strike threat by the unruly band that manipulates the dancer's union. They were short-sightedly protesting against the engagement of guest artists, including in that category Fracci, the Milan theatre's most illustrious alumna this century. At the last moment, as usual, it was decided to allow the performances to go ahead, on condition that the Scala's resident "prima ballerina effete" alternated in the role.

*Like Romeo*, which American Ballet's Paris Opéra visit at the same period led Alessandro Ferri appearing in the identical role just two evenings earlier, when the age balance was more creditable. Ferri had the advantage of having experienced Victor Barbee to support her as an impressive Pastor. When

The Scala company was taught the work by Terence Orr, an ABT veteran who taught the stylised movements impeccably but who was, inevitably unable to instill interpretative skills in dancers little noted for them.

As a result, despite conscientious efforts by Maurizio Vanadis as the pastor who is sympathetic to Lizzie, Giuseppe Arena as her father and Vera Karpenko as her harsh stepmother, Fracci had to carry most of the dramatic burden alone. Managing by means of clever make-up and an unbecoming hairstyle to resemble an unattractive, gauche young woman in her mid-thirties, she gave a performance of remarkable power and restraint, eschewing all histrionics and well in command of the unshowy technical demands of the role. Unfortunately, the absence of senior character artists in the company led to a lack of balance, the parents and pastor looking regrettably younger than Lizzie.

A programme change during ABT's Paris Opéra visit at the same period led Alessandro Ferri appearing in the identical role just two evenings earlier, when the age balance was more creditable. Ferri had the advantage of having experienced Victor Barbee to support her as an impressive Pastor. When

Fracci lifted the hatchet for the first time, innocently, she wore a malicious smile, while Ferri seemed altogether a victim, the more so because of the malevolence of Georgina Parkinson's Stepmother.

Robert de Warren, who has now been ousted as director of the Scala ballet in favour of Giuseppe Carbone, has to be thanked for this unusual choice and also for the rare inclusion of a work by Frederick Ashton. *Jazz Calendar* is certainly not one of Ashton's most important works and it does not gain from being placed at the beginning of the evening, but the principle has to be saluted. Richard Rodney-Bennett's score was quite brightly played by the Jazz Class Orchestra, but too many of the dancers contributed only steps, with too little personality. Annamarie Grossi, in the Sunday episode, provided one of the few exceptions. In the tricky Friday pas de deux that was originally danced by Antoinette Sibley and Rudolf Nureyev, Anita Magyar and Bryan Hewison had their work cut out to overcome the technical difficulties. In his first prominent solo role, Hewison experienced partnering problems and made some unidly landings but showed progress nevertheless. Luigi Serafini's new sets and costumes were rather self-con-

sionally whimsical.

A new ballet by Amedeo Amadio had been announced but was replaced by his version of *L'Après-midi d'un faune*, which opens with Syringa, both works being played on flute and piano. Luciana Savignano and Gheorghe Iancu

danced it.

This programme brought the Scala season to an end. *Romeo and Juliet* will be inescapable this year, partly on account of the Prokofiev centenary, that ballet will return to the repertoire in the autumn, with Fracci as one of the Jullets. Having appeared in John Cranko's first version in 1958, she will now return to the Verona Arena, where Nureyev's production is being replaced by a mixture of Lorrie Gail and Cranko.

In Palermo, on the other hand, Kenneth MacMillan's *Romeo and Juliet* will be given by American Ballet Theatre in the beautiful outdoor setting of the Teatro Massimo. Alessandra Ferri will be appearing there with Julia Bocca, with whom she danced an intense Balcony Pas de Deux in Turin, when Bocca's Argentinian group came to the dance festival who delighted audiences and critics, despite Bocca's feats of virtuosity and attempt at characterisation.

Freida Pitt

# La Fille mal Gardée

## COVENT GARDEN

Has it really been 31 years since we first saw Ashton's version of *La Fille mal gardée*?

The years and the performances have flown on fast as swift as those of Nadia Nerina, the first Lise. Looking delightfully at *Fille* for at least the hundredth time on Wednesday evening, I could marvel still at its unchanging felicity. With what sunny skill did Ashton combine character dance with classicism. And with what a sense of relief did he free himself from the complications of three-act form (after *Cinderella*, *Sylvia*, *Onegin*) and show how the simplest requirements of two acts could carry the story joyfully without any interruption. *Fille* awoke in me those feelings of pastoral lyricism that are a vital pulse through English art, and had he never made another work we should recognise in this masterpiece that Ashton was a major poet.

Thirty years of constant performance have brought some

shifts of emotional emphasis to the ballet – there was a tenderness, to the way Nerina and David Blair played their lovescene which no-one afterwards ever matched – but as given by Birmingham Royal Ballet in their current Opera House season, *Fille* is still an unalloyed joy. Miyako Yoshida is a Lise who touches in every action, every step with the lightest, surest means. Her dancing is clear, brilliant, true to the ballerina's role: an interpretation of the three levels of the role: an interpretation of unquestioned masculinity (no drag-queen posturings) that yet accepts the comic conventions of travesty playing and also finds a dramatic essence in the characterisation of a woman eager to marry her daughter well. The balance is difficult to sustain: Mr Morse, underplaying superbly, is funny, resourceful, and in the final scene – when the marriage contract has been torn up – wonderfully true to life. Vincent Redman is an Alain whose bewildered gaze hides real feelings, Desmond Kelly a fine and bumptious Thomas. There were, though, a few boisterous moments – on stage and in the pit – which looked and sounded garish. *Fille* is not farce, but a pastoral comedy, and needs no nudges or vulgarities to tell us of its humour.

The rest of the RRB performances were no less engaging. I think David Morse an excellent

Simone. He lets us understand the three levels of the role: an interpretation of unquestioned masculinity (no drag-queen posturings) that yet accepts the comic conventions of travesty playing and also finds a dramatic essence in the characterisation of a woman eager to marry her daughter well. The balance is difficult to sustain: Mr Morse, underplaying superbly, is funny, resourceful, and in the final scene – when the marriage contract has been torn up – wonderfully true to life. Vincent Redman is an Alain whose bewildered gaze hides real feelings, Desmond Kelly a fine and bumptious Thomas. There were, though, a few boisterous moments – on stage and in the pit – which looked and sounded garish. *Fille* is not farce, but a pastoral comedy, and needs no nudges or vulgarities to tell us of its humour.

Clement Crisp

## Mozart and Mahler

### ROYAL ALBERT HALL, RADIO 3

Mark Elder conducted Wednesday's BBC Symphony Prom which included more Mozart – the early *E-flat Piano Concerto*, K. 271 – and Mahler's *Das Lied von der Erde*. Neither Elder nor his soloist Stephen Hough sounded quite easy with the concerto; the Allegro began brightly but developed no other manner, and they clumped into the recapitulation as if by accident. Good tempi for the remaining movements, the Andantino not dragged out and the Presto rattling along properly; but the former evinced little feeling (despite manful efforts to generate some), and in the latter the racing wood solos were fine – William Houghton's trumpet in the opening song precisely delicate in the right places as well as cutting, and Michael Cox's flute wonderfully limpid in the "Abschied". (Which began too slowly, like the third and fourth songs: *Das Lied* really needs to be kept moving in the middle, if the close is to have its full weight.)

Elder had plenty of ideas about the Mahler, many of them effective, and two lusty-throated soloists, Gary Lakes' tenor, not particularly beautiful in itself, is strong, reliable and well employed. Only the irony for "Von der Jugend" was missing (taking the song under tempo didn't help), and credible German "I" instead of his rolled Italian ones. The mezzo Linda Flinney displayed impressive reserves of power, unflagging to the end, and some gorgeously burnished phrases; one could forgive some over-operatic moments in the ultimate degree.

David Murray

## Lipstick Dreams

### GREENWICH STUDIO THEATRE

After Australian soap on television, here it is on stage and there is no reason why it should not be equally successful. Even one of the stars is the same. Linda Hartley plays Kerry Bishop in the television series *Neighbours*: she reveals greater talents when she is allowed to act, sing and move in *Lipstick Dreams* and do it well. It would be an exaggeration, however, to say that this is entirely Ms Hartley's show. All three other women in the cast are remarkably good.

Don't look for originality: just admire the professionalism of old tricks well done. The piece by Shirley Valentine written all over it. Every turn in what story-line there is, is signalled about a mile in advance. This is soft rather than militant feminism. It is hard to imagine that all Australian men can be quite as awful as these women say. The women don't really believe that either: they want the men in the end.

The climax is the song numbers where the women, all dressed in scarlet, knock out "Dancing in the Street" and "Be My Baby". No need for background sound effects this time: the applause from the audience is wholly spontaneous. It is then, and only then, that Ms Hartley emerges as a star above the rest.

I have written before about the promise of the recently established Greenwich Studio. Like nearly all pub theatres, it has a very small stage: too small for this production,

except as a try-out. *Lipstick Dreams* deserves to move to something bigger. The question is how much bigger. The piece has been written and produced under the influence of the small screen. What it needs to take off is one of the smaller west end theatres where the final scene could be seen in its full triumph.

The play is written by two authors previously unknown to me: Helen O'Connor and Simon Hopkinson. It is directed with great style by Gerald Armin. The fourth performer, not mentioned till now, is Jane Anthony-Grant as the plain unliberated girl who is in many ways the best straight actress of the lot. For anyone unfamiliar with the Greenwich Studio, it is just next to Greenwich station. It costs only £12 to get there on the train from Charing Cross.

Malcolm Rutherford

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Malcolm Rutherford

of sketches and drawings. Ends Sep 1. Closed Mon

**■ ROME**  
Accademia Valentino Valentino:  
Thirty Years of Magic. 300 outfits  
made between 1960 and 1990 with  
their original accessories. The  
intelligent eye of the designer  
shows in the wealth of sources  
- William Morris wallpaper,  
Meissen pottery, Bronzino  
portraits and Tiffany lamps. Ends  
Nov 5. Daily

**■ TOKYO**  
National Museum for Western Art  
Marin Schongauer and the Art  
of Copperplate Engraving: an  
extensive exhibition of engravings,  
predominantly on religious  
themes, on loan from the Dresden  
state collection. Ends Aug 18

**■ SEZANNE**  
Musée des Beaux-Arts: Centenary  
exhibition of the painter Georges  
Seurat (1859-91); 180 paintings,  
studies and drawings. Ends Aug 12.  
Closed Tues

**■ NEW YORK**  
Metropolitan Museum of Art:  
Masterpieces of Impressionism  
and Post-Impressionism:  
Paintings by Gauguin, Cézanne, Van  
Gogh, Renoir and Degas. Ends  
Oct 13. Also The Art of Paul  
Manship: retrospective of one of  
America's foremost sculptors.  
Ends Sep 1. Closed Mon

**■ LUGANO**  
Villa Favaria: Magnificent  
Switzerland: Swiss Views by  
Foreign Artists, including 80 oils  
and watercolours by major  
European artists of the 18th and  
19th centuries, such as Turner,  
Corot, Bierstadt, Delacroix and  
John Singer Sargent. Ends Oct 31.  
Closed Mon

**■ MARTIGNY**  
Gondola: Ferdinand Hodler: Painter of Swiss History,  
including some of the large-scale  
historical and mythological works  
which established Hodler as a  
leading Swiss painter of the late  
19th century. Ends Oct 20. Daily

**■ MILAN**  
Palazzo Reale Filippo de Pisis  
(1896-1956): an exhibition, drawn  
primarily from Milanese private  
collections, of paintings by the  
Italian artist who based his style  
on the fluent, quasi-impressionist  
brushwork of Manet and Guardi.  
Ends Oct 13. Daily

**■ PARIS**  
Centre Georges Pompidou Andre  
Bréton (1896-1966): the aesthetic  
world of one of the leading  
theorists of Surrealism. Ends Aug

10. Closed Mon

**■ VIENNA**  
Albertina: Austrian Watercolours  
of the 19th Century: 70 works  
documenting the achievements  
of Austrian painters before the  
advent of Jugendstil and the  
Sezessionen. Ends Sep 1. Closed

Sun

**■ PRAGUE**  
Kunsthistorisches Museum Gold  
from the Kremlin: 100 works from  
the era of the Tsars, many never  
previously seen outside Moscow,  
including the gold crown of Peter  
the Great. Ends Sep 1. Closed

Mon

**■ CHICAGO**  
Art Institute: Degenerate Art: The  
Fate of the Avant-Garde in Nazi

# FINANCIAL TIMES

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Friday August 2 1991

## The push for peace

**INCH BY INCH**, the unwilling or just deeply suspicious participants to an Arab-Israel peace conference are being nudged closer to the table. Presidents Bush and Gorbaciov added their *imperial* authority to the drama towards negotiations on Wednesday when they formally announced their intention to work towards a co-sponsored conference in October.

Last night, Mr Yitzhak Shamir, Israel's prime minister, said that his country would attend the conference, provided that no Palestinians from either east Jerusalem or from the Palestine Liberation Organisation are seated at the table. If that is the last remaining procedural hurdle to be overcome in order to seize an opportunity to convene talks on one of the world's most intractable disputes, then it must be surmounted quickly.

The Arab nations which have in the past borne a heavy responsibility for failing to respond to peace efforts are on this occasion prepared to talk. The logic of hostility broken by the late President Anwar Sadat of Egypt when he travelled to Jerusalem in 1977 has again been breached, this time by President Assad of Syria.

**Syrian move**

The history of Syria under Mr Assad might not seem encouraging to those hoping for peace. But the changes in the world balance of power created by the rapprochement between the superpowers, brought home most emphatically in the Middle East by the multinational effort to force Iraq to leave Kuwait, has left the Syrian regime with few choices. Mr Assad no longer has the option of going to war, and may indeed be worried about his own defences. He certainly wants negotiations, and may actually desire a peace treaty.

**Jordan has said it will attend a conference, as will Lebanon with Saudi Arabia representing the Gulf states. Which leaves the one issue of who speaks for the Palestinians, whose plight is at the very heart of the conflict.**

Israel will not talk to anyone who is a recognised member of the Palestine Liberation Organisation, although that is the

In the run-up to 1997, Hong Kong should seek to forge links with Beijing, says John Elliott

**W**HERE will history judge that the decline of British rule in Hong Kong really started? Will it be the moment earlier this year, when Cathay Pacific, the colony's airline, started painting over the Union Jack on the tail fins of its aircraft?

Or will it be the ground-breaking agreement on Hong Kong's proposed international airport which virtually guarantees China a growing say in the colony's affairs? Or is it possible that Britain will be seen to have ruled effectively until China formally takes over in 1997?

The writing was certainly on the wall earlier last month when a group of local depositors in the collapsed Bank of Credit and Commerce International marched to Beijing's de facto consulate and asked for China's help, saying their "British rulers" in Hong Kong were powerless. They left empty-handed. The bank, shut down by the Bank of England in a worldwide move on July 5, is now the subject of criminal proceedings in the US; indictments have also been brought against its founder and former chief operating officer.

The real decline of British rule in Hong Kong began, of course, in the late 1970s when Britain, egged on by nervous businessmen, panicked about the expiry dates of leases on a large part of the colony. They made nervous approaches to Beijing which led, saying their "British rulers" in Hong Kong were powerless. They left empty-handed. The bank, shut down by the Bank of England in a worldwide move on July 5, is now the subject of criminal proceedings in the US; indictments have also been brought against its founder and former chief operating officer.

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Having got so far down the road, and with so few other options, the Palestinians should be very careful about not being manoeuvred into a position where they could be accused of sabotaging the conference. The best hope for Palestinians must be that although it is seen as a propitious moment, the Arab neighbours will push Israel into making concessions, especially as there is so much Israeli support from Washington.

To this end, the sacrificing by the Palestinians of another procedural point matters less than the objective which might eventually be achieved?

The traumas of the past 12 months, marked by the first anniversary of the invasion of Kuwait, have encouraged the US and the Soviet to make this determined joint effort for peace. The opportunity must not be lost.

**A fudged EC cars deal**

**SINCE** negotiations began on the future of Japanese car sales in the European Community, Brussels' hardest task has been less to bridge its differences with Japan than those between EC governments. To have clinched a deal in which all sides claim to have prevailed is no mean feat. The problem is that the fudged compromise used to achieve this may simply be stoking up bigger problems for the future.

The deal obliges the five EC countries with national curbs on Japanese car imports to eliminate them by 1993. In return, Japan will "monitor" – that is, restrain – its direct exports until 1998, after which they will supposedly enjoy free access to the Community market. Beyond that, little is clear. No formal ceilings will have been spelled out for Japanese imports during the so-called transition period. And though Japan appears to have accepted a quota for 1998 close to its present level, this is said in Brussels to be a "point of reference," not a firm commitment to achieve a particular outcome.

What will actually happen is hard to predict. The most probable result is that the deal will be subject to continual re-negotiation, with Brussels and Tokyo haggling over each year's import quota. That is a huge hostage to fortune, which leaves Brussels open to intense lobbying by inefficient European producers and national governments intent on securing the strictest possible quotas. However, the protection afforded by such measures is likely to prove largely illusory.

**Higher prices**

US experience suggests that import limits will simply encourage Japanese carmakers to raise prices – to the detriment of the consumer – while stepping up production at "transplants" in the EC. These facilities have been a point of fierce contention during the negotiations. Once again, Brussels has fudged the issue. While eschewing formal controls on transplants, it has reached a private "understanding" with Tokyo that their output will grow no faster than currently planned. That has apparently placated the UK, home to most of the trans-



body recognised by the Arab nations as the sole legitimate representatives of the Palestinian people. Israel is equally adamant that it will not tolerate a Palestinian front east of Jerusalem, because that is territory it annexed after conquering the West Bank and Gaza in the 1967 war with Jordan, Syria and Egypt. The international community does not recognise the annexation and considers Arab east Jerusalem to be part of the occupied territories as defined in UN Resolutions 242 and 338.

### Arab position

It is difficult to believe that Israel, which has for the past 40 years sought direct negotiations with its Arab neighbours, would, at such a propitious moment, turn down the chance because a single Palestinian representative, attending as part of a joint delegation with Jordan, was from east Jerusalem.

While expressing Israel's readiness to attend a conference, Mr Shamir has dampened prospects for progress on the substantive issues. There is, he has said, no possibility that Israel will exchange any of the occupied territories for peace.

The Israeli negotiating position is merely that it will trade peace for peace. It is a measure of the Arab willingness to negotiate that even on such uncompromising terms Mr Bush's invitations have been accepted.

Having got so far down the road, and with so few other options, the Palestinians should be very careful about not being manoeuvred into a position where they could be accused of sabotaging the conference. The best hope for Palestinians must be that although it is seen as a propitious moment, the Arab neighbours will push Israel into making concessions, especially as there is so much Israeli support from Washington.

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plants. But will it satisfy French and Italian carmakers, which have sought to restrict transplant capacity?

There is a danger that, in a tough market, pressure for EC controls on Japanese inward investments could re-surface, with damaging consequences for the world trade system and for the European car industry. As the EC-Japan deal is currently conceived, competition from the transplants will be the main source of direct pressure on European carmakers to match Japanese industry standards.

**Market upheaval**

The challenge is no longer simply to equal Japanese manufacturing costs over long model runs. It is to respond to a chain-reaction of upheavals which is reshaping world car markets. Fragmenting demand means growth will depend increasingly on differentiating products by rapidly turning out low-volume niche models, as the Japanese are already doing. But European carmakers have yet to master the innovative techniques of integrated product development and flexible manufacturing needed to compete.

Distribution methods also need to be rethought. The maintenance of exclusive dealerships has restricted competition in EC car markets by enabling manufacturers to dictate the channels through which they sell. The result has been to entrench an anachronistic system of under-capitalised and inefficient retail outlets with little incentive to compete on customer service. In Britain, the system is already being investigated by the Monopolies and Mergers Commission, while Brussels is due to review by 1995 the block exemption of car distribution from EC competition rules.

The importance of these inquiries is increased by this big danger is that it will reinforce complacency in an industry long addicted to subsidies and trade protection. The blunting of competition originating from outside the Community is all the more reason to step up efforts to eliminate barriers which frustrate competition inside its borders.

### Pain for Norman

She shed a tear for Norman Lamont. Battered by recession, beset by gloomy CBI forecasts, the chancellor of the exchequer now finds that one of his rivals for his Kingston-on-Thames seat at the election will be Linda Drew, nude model turned editor of *Penthouse* magazine.

**Stabiliser**

**D**avid Kendall, the ex-BP man who has been guarding the Bunzl shop since hyper-acquisitive Jim White left abruptly last November, is rather coy about why his company has taken even longer than Cookson to find a new chief executive. Clearly, there were a few false starts, and the pay-packet on offer did not match White's £500,000-plus.

However, Bunzl seems to have finally bagged a solid managerial sort in 44-year-old Tony Habgood, a former management consultant. Not that the new man has a lot of chief

**Bastion saved**

**P**lus can change... The old man has again been upheld by the French with a neat memorandum shuffle to neutralise a European Commission attack on their defence against

**Irish mush**

**I**nteresting if somewhat confusing reading in the latest annual report of US food giant Heinz, Irish American company tycoon Tony O'Reilly talks of Heinz's concern for the environment and what he calls its contract with humanity. "The symmetry of our imaginary contract can be disrupted by the logic of human need. That logic questions how to honor a contract to go 'green' if the family budget and corporate bottom line could go 'red' for the sake of it." Quite so.

**Financial Times Friday August 2 1991**

**Time to tame the dragon**

**T**ime to tame the dragon

**John G**

**of a**

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**1.26%**

**EC NEWS**

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**alone to do just that.**

**There are, therefore,**

**powerful reas**

**sons why Hong Kong**

**should co-operate**

**with China, but it will**

**not be easy.**

**China's offici**

**to understand**

**Hong Kong's**

**bucaneering fr**

**market capitalism**

**, which is based**

**on fast decisions and**

**instant deals. Many**

**regard the colony as**

**a cash cow, ripe for**

**exploitation. In the**

**past year a large num**

**ber of Mercedes and**

**other cars have been**

**stolen in Hong Kong**

**and smuggled to the**

**mainland. There are**

**widespread reports**

**that Chinese corporati**

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**reality.**

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**There are, therefore,**

**powerful reas**

Much of the European motor industry was left peering through a cloud of exhaust smoke yesterday, trying to determine the exact nature of an agreement limiting Japanese car sales in the EC.

At first glance the long-sought and much-hailed agreement has the effect of limiting to about 2.5m the number of cars Japan is likely to be selling in the EC by 1993, when a seven-year transitional period towards a completely open market runs out.

That global figure is for cars from all sources, including EC-based Japanese "transplants", and would give Japanese cars a total market share of just over 15 per cent in 1993 on the basis of an estimated 15.1m market.

However, on closer examination the agreement provides for unrestricted market access to EC-produced cars, and expresses merely the "expectation" that EC production of Japanese cars will not exceed 1.2m at the expiry of the transition period.

As far as limiting imports to the EC from Japan itself, it provides only for Japan to "monitor" exports to the EC as a whole in accordance with a forecast level of exports in 1993 of 1.23m.

Add in the fact that "sub-cellings" are being allowed for markets where there have previously been bilateral restrictions on Japanese imports, and the scene appears set not so much for a comprehensive agreement but for wrangling and special pleading for much of the transition period.

Ironically, the wrangling is likely to be not so much between Europe and Japan, but between those countries with a vested interest in EC-built Japanese cars having the widest possible market access — notably the UK and Spain — and those, such as France and Italy, which have heavily protected markets and a strong incentive to keep Japanese cars out. Mr Raymond Levy, chairman of Renault and head of the ACEA, the European manufacturer group, has warned that 200,000 jobs are at risk in the EC car industry.

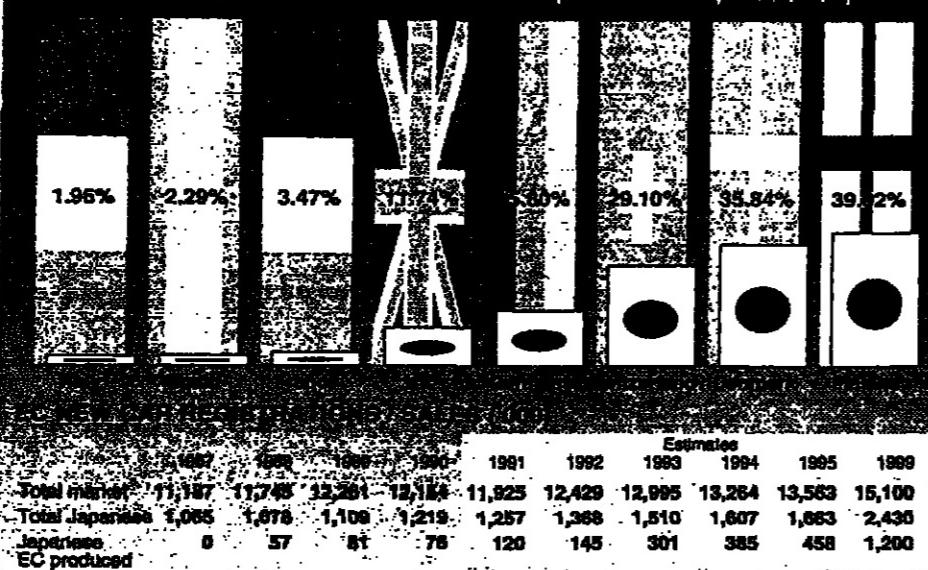
The principal elements of the agreement were published by Mr Frans Andriessen, EC external relations and trade commissioner, and Mr Eiichi Nakao, Japan's international trade and industry minister, on Wednesday evening.

"The most positive thing in this agreement is that the restricted market will have to open," one Brussels official said yesterday. "It's not managed trade. We achieve [the open market] not just by switching [it] on, but progressively, controlling the effects."

## Car sales charter for a good citizen

John Griffiths and Andrew Hill on the limitations of an agreement between the EC and Japan

### JAPANESE CAR MARKET SHARE (Includes UK production)



The impression given in Brussels yesterday was that the principle of the agreement was more important than the detail. Nevertheless, written assumptions of demand and export levels were necessary to soothe France and Italy. The forecast level of demand for exports from Japan in 1993 is 150,000 for France, 138,000 for Italy, 190,000 for the UK, 79,000 for Spain and 23,000 for Portugal.

"Today it's useful for the French and the Italians to be able to say that Japanese market penetration won't be more than 8 or 9 per cent [in their own respective markets] by the end of the decade," said one official.

On the vexed question of transplants — cars made in the EC by Japanese companies — Mr Andriessen said two days ago that the Commission assumed the output of such vehicles would rise gradually to 1.2m by 1993. But he reaffirmed that there was no relation between transplants and imports. EC officials say they believe, in any case, that the 1.2m figure will easily allow enough room for Japanese manufacturers to expand pro-

duction in the EC without upsetting domestic producers.

The unspoken question is: what happens if the Japanese should wish to exceed it?

The agreement also fails to explain what would happen to the two sides' "assumptions" if car demand decreased, or if the expected surge in demand was followed by a sharp decline before the end of the transition period. The Commission reckons that the Japanese manufacturers would be entitled to as much as two-thirds of any increase in demand, and correspondingly, would have to bear the brunt of any downturn.

Reaction from the Japanese industry was, as expected, relatively muted. Toyota, Japan's largest and the world's second-largest car maker, said formally that it felt the agreed seven-year transitional period was still too long. But, with its 200,000-a-year car plant at Burnaston, Derbyshire, less than 18 months from going on stream, it also made clear its satisfaction with the agreed free circulation in the EC of the UK-built cars.

Inevitably, the Japanese producers take the view that unrestricted competition would

be the most desirable option.

But if all the EC's markets were thrown open tomorrow, the big players such as Nissan, Toyota and Honda would be limited in the ways they could take advantage of it. Dealer networks cannot be built up overnight, and those in two of the EC's biggest markets, France and Italy, are the most vestigial because of historic trade import curbs.

Japanese dealers in France are geared to a market share of just over 3 per cent, in Italy to less than 2 per cent.

Taking the long term view,

the volume restraints also stand partially to backfire on the European industry.

Without the pressure to move the (Japanese-built) metal under intense, open market competition, the Japanese industry will be in a position to take a firmer line on profit per vehicle. It will also have a greater propensity to import high-value, sophisticated models offering more profit per unit.

In doing so, with vehicles like the Toyota Lexus and Nissan Infiniti ranges, together with new generations of sports car, it is likely to wind up Toyota insider.

exacerbating market pressure on Europe's prestige makers such as Mercedes, BMW and Porsche — the last already under ominous Japanese pressure in some key markets such as the US — as well as the volume manufacturers.

Such a scenario would act as an extra incentive to install additional capacity inside the UK to compete more effectively in the volume and economy car sectors.

Thus, by 1993, the European industry could find itself with a higher volume of EC-based Japanese production than would otherwise have been the case, while at the same time having helped further to strengthen the Japanese companies' already prodigious balance sheets as a result of the restricted competition.

That is not a scenario likely to be welcomed by consumers nor, most analysts believe, will it do much to prevent what is widely regarded as an inevitable restructuring of the European industry.

The issue of the "transplants" seems to have gone mostly in the UK's favour. It is just as well that it did because failure to have agreed free circulation would have been certain to have provoked a clash between the EC and Japan's Ministry of Trade and Industry.

Quite apart from the immediate questions of "transplant" numbers, it was a matter of crucial importance to the Japanese that no precedent be set which could affect long-term investment strategies.

Japanese manufacturers

were anxious to avoid such a

clash, for wider political reasons: trade tensions are running high in North America, where Japanese car makers have been found guilty of dumping minivans in a US market already suffering from recession.

Those tensions are likely to increase further over the next two years, and Japan has no wish to find itself fighting a car trade war on two fronts simultaneously through a confrontation over the European transplants.

It is the wish to be seen as a relatively low-key European "good citizen" which, sources say, makes the worst fears of the French and Italian industries — that their markets could be early targets for the transplants — groundless.

"At the moment, in the UK in particular, we are in the position of a welcome investor, with understanding of our position. We cannot afford to prejudice that; how we manage things in the next five years will be crucial," said one

Toyota insider.

**Joe Rogaly**

## Crowning silliness



This year's

silly season

has been her-

aled by a

spattering of

writings

about the

future

of the

British mon-

archy.

These are usually on

the lines of

essays by "wor-

ried, Balmoral".

Fewer people

revere the crown, it is said.

Opinion polls agree.

There are several reasons

for this.

It has been widely

reported that the Queen gets

a refund of tax paid on

dividends arising from her huge

private portfolio.

Most people

disapprove of this royal dis-

cretionary

to pay tax.

The mucky newspapers speculate

about whether the prince and

princess of Wales occupy the

same bed; other fanciful

reports are even ruder.

Most people

enjoy the gossip;

the effect on royalty is the undi-

cted element of our polity is

questionable.

It appears that indifference to

the monarchy

is more fashionable among

young people than within the

older generation.

Prince Charles is liked by liberals

and some Labour politicians.

He is popular with many

people on the right.

His views are sometimes

opposite, which means

that they coincide with mine,

and sometimes wildly, which

means that they do not.

These factors add up to a

pile of doubts.

Some of the

headlines

are:

"Not long to

reign over us"

in the Sunday

Telegraph;

"Some Daneg-

Laws are Flashing"

in the Daily

Mail.

Others are apocalypic.

Perhaps, the instant reader

might assume Britain will be

a republic by 2010.

No such luck.

Our politicians,

who benefit

enormously

from the fiction

that it is the Crown and not

they who rule, seem content

to leave silly monarchies

to the silly season.

For the fundamental flaw in

the monarchy

is that it is the

overwhelming majority of

the electorate

which is

overthrown.

It is the

overwhelming

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the electorate

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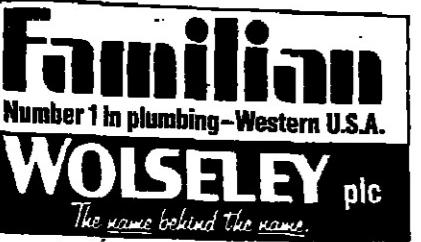
It is the

overwhelming

majority of

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which is



# FINANCIAL TIMES

Friday August 2 1991

## President calls for EC intervention in conflict between republics Croatians facing defeat by Serbia

By Laura Silber in Zagreb

CROATIA'S president, Mr Franjo Tudjman, yesterday made an impassioned plea to citizens to defend themselves but conceded that Croatia favoured peace. Croat officials yesterday said Serb extremists would continue attacking Croats.

It was the first public admission that the embattled republic was facing defeat at the hands of Serb nationalists.

Mr Tudjman warned Croats that the republic "must continue preparations for an all-out war if it cannot be avoided".

The 90-minute speech, peppered with statements of Croatia's willingness to negotiate, was made at Croatia's Sabor, or parliament.

It heralded the sacking of Mr Sime Djordan, the defence minister, and Mr Oresni Cvetan, the interior minister, who are held responsible for the republic's defence strategy.

After their dismissal, Mr Tudjman moved them to the new war cabinet. The division of power between the government and war cabinet is unclear.

Mr Tudjman, apparently desperate seeking an exit from the crisis and killings and anxious to broaden the government's public appeal, yesterday brought two Serbs into the cabinet - but only to minor posts.

Extreme elements of the Serb minority, which make up 12 per cent of the 4.7m population, do not want to remain in an independent Croatia.

Supported by Mr Slobodan Milosevic, the president of Serbia, they have attacked Croat-inhabited villages in the republic.

More than 100 people have died since Croatia declared its independence on June 25. Out-



A poster of Croatian president Franjo Tudjman inspires a member of the national guard ready to confront the Serbs.

## Japanese MPs to set up securities probe

By Stefan Wagstyl in Tokyo

JAPAN'S ruling Liberal Democratic party and opposition parties yesterday agreed to establish a special parliamentary committee later this month to investigate the country's securities scandal.

The move follows revelations this week by 17 Japanese stockbroking companies that they paid stock-loss compensation totalling Y172bn (\$1.2bn) to selected clients.

Most of the recipients were big industrial companies and other subsidiaries. But it emerged yesterday that one favoured client was a property broker.

The terms of the parliamentary committee have yet to be set. Some MPs want to investigate the scandal further to force additional disclosures

from reluctant securities companies. Others are more concerned with examining regulatory changes, including the possible establishment of a securities and exchange commission.

However, there are also MPs who feel the scandal may have run its course and that reforms are best left to the Finance Ministry.

In spite of yesterday's revelation about the company of Mr Kanemaru's son, politicians have so far managed to keep their names out of the affair - even though it is widely known that many leading MPs have

had very close links with brokers in recent years and made large amounts of money from stock trading.

Meanwhile, the Keidanren employers' federation told companies which had received compensation to decide how to explain themselves to the public. In effect, the Keidanren ducked responsibility for punishing any of its members.

Some companies have admitted receiving compensation but others have not, claiming that they did not know the nature of payments they had collected from brokerages.

## US index shows manufacturing revival

By Michael Prowse in Washington

FURTHER evidence of a revival in US manufacturing and drop in claims for unemployment insurance yesterday helped dispel fears that the US recovery would peter out.

The Purchasing Managers' Index, a closely watched gauge of industrial health, rose to 51.8 per cent in July, compared with 50.9 per cent in June.

The second consecutive monthly reading above 50 per cent - the level that indicates the manufacturing economy is expanding - suggests industrial production will continue to expand in the third quarter. The index was last above 50 per cent in May last year, before the onset of recession.

Purchasing managers have grown steadily more optimistic since January, when the index

doubtless rose sharply last month.

The growth of new orders, however, was not as rapid as in May and June. But with inventories low, "the economy should continue to grow at a moderate, if not robust, pace over the months ahead."

Indices measuring new orders and new export orders declined last month but remained well above 50 per cent. They thus indicate expansion, but at a slightly slower rate than in previous months.

The survey showed price pressures moderating for the seventh consecutive month. Inventories fell in July, although at a slower rate than previously, suggesting that economic growth may soon be boosted by a rebuilding of industrial stocks.

## EBRD chief ignites battle for equal salaries in Washington

By Peter Riddell, US Editor, in Washington

MR Jacques Attali, president of the European Bank for Reconstruction and Development, has not for the first time ignited a furious row in Washington. This time it concerns a battle for pay comparability among the heads of the main international financial institutions.

At present the heads of the International Monetary Fund and the World Bank each receive \$225,000 a year in basic salary and allowances. But Mr Attali, head of the new and much smaller organisation, is being paid the sterling equivalent of \$280,000.

There is a Gallic twist since both Mr Michel Camdessus, the IMF managing director, and Mr

Many sizeable shareholders, including the US, oppose the scale of the increase, which is embarrassing at a time when the proposed 50 per cent increase in IMF resources or quotas is already in trouble in the US Congress.

The argument has also not helped Mr Camdessus's chances of winning a further period as managing director after his current term runs out at the end of this year.

At the IMF, finance ministers of member governments approve the managing director's basic salary, which is equivalent to two-thirds of the overall package, and the allowance is fixed by the executive board.

## Israelis agree to peace talks — with conditions

Continued from Page 1

Sunday, Mr Yuval Neeman, the minister of science and member of the extreme right-wing Tehiya party, described Mr Shamir's statement as a "yes but". He said: "These are those who believe it's like saying no."

Ministers loyal to Mr Shamir and his Likud party have sought to blunt right-wing criticism of the government by denying that Israel will make concessions. Mr Moshe Arens, defence minister, said: "Any-one who says we're heading towards concessions doesn't know Yitzhak Shamir."

The Israelis and Palestinians both fear that they will be trapped into making concessions, and are manoeuvring to ensure that the other side will be blamed for any breakdown in the negotiations.

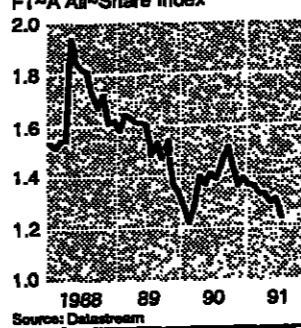
## THE LEX COLUMN

### Barclays in the dog days

FT-SE Index: 2,591.7 (+2.9)

#### Barclays

Yield relative to the FT-A All-Share Index



Taken with Lloyds' results last week, Barclays' interim figures show the UK clearing banks warming to a defensive theme. Profits in this year's first half may look dreadful compared with the same time last year. But since they are better than the truly awful results in last year's second half, the pattern is really one of V-shaped recovery. In Lloyds' case there may be something in this. For Barclays, the trouble is that its thumping \$800m bad debt charge is expected to be repeated in the second half. And whereas Lloyds' increased dividend was covered 2.7 times, Barclays' mere 1.5 cover suggests that, if anything, it is being too liberal in holding its payment unchanged.

"We might need to consider some military intervention forces," Mr Poos, one three European foreign ministers who travel to Yugoslavia today, told Channel Four news.

Mr Poos, with Mr Hans van den Broek of the Netherlands and Mr Joao de Deus Pinheiro of Portugal, will join an advance EC team which arrived in Croatia's capital Zagreb on Wednesday.

Diplomats said the European Community, which last month mediated a ceasefire in Slovenia, another breakaway republic and Croatia's neighbour, was determined to go ahead with the trip in spite of the lack of progress in initial efforts to convene peace talks this week.

Some 200 people have been killed in Yugoslavia since Croatia and neighbouring Slovenia declared independence on June 25.

Asked if his political hosts had the power to negotiate a ceasefire, Mr Poos said: "No, we have no guarantee our mission succeeds."

"We have to try again and again."

Yugoslavia, he said, was a European country and it was a European responsibility to "try hard to bring the parties together, to bring the main presidents of the republics around the table and to try to convince them to stop the killing".

The Community has offered to expand from 50 to as many as 150 the number of ceasefire observers in Yugoslavia if the peace process is successful.

The dilemma for Mercury is how far it follows the BT lead, and how far it risks narrowing the discount against its rival.

The unanswered question for BT is how far it can replace the lost revenues with higher volumes. Stand by for exhortations to ring Australia, and not just on Christmas Day.

#### TI Group

TI's last report and accounts vividly illustrated how tangible engineering assets like factories and lathes are being consigned to the dustbin of history. While the group's earnings per share under Mr Lewinson's stewardship increased by 137 per cent in the five years to end 1990, shareholders' funds in the same period were just 51 per cent higher.

With \$273m of goodwill and reorganisation costs written off since 1986, TI's shares are inevitably more geared than before to shareholders' trust in management. On this basis, the 14 per cent slide in interim pre-tax profits announced yesterday should do nothing to shake the fan club's faith. The figure is only about 8 per cent down at constant exchange rates and with last year's hedging gain stripped out. This per-

formance will look even better after other stalwarts of the UK engineering sector have told their stories next week. The signs are, moreover, that the US automotive tubing business which let the side down in the first half will recover as North American car production picks up over the next few months, though whether the company's assumption of 10.8m new cars being produced in the US this year is realistic is another matter.

While the shares, up 12p to 555p yesterday, have shown their qualities during the recession, one inevitably wonders whether they will be equally sought for the recovery. The scope for squeezing costs is now much reduced but the group's strong market positions should ensure wider margins as markets pick up. The time to worry will be if it goes for a big acquisition outside its field of expertise. For the moment, the management's feet seem firmly on the ground.

#### Bass

The decision by Bass to call off the sale of its Coral betting shop is open to a rich variety of interpretations. For the new banking owners of Brent Walker, the eventual task of unloading William Hill may appear easier now that Coral is no longer on the market. Alternatively, it may come as a blow to them that no one was prepared to come up to Bass's £250m asking price for the other top operator in the UK market after Ladbrokes.

For Bass, the decision is scarcely good news. The company insists that the decision to sell Coral was not directly linked to the £147m purchase of the Granada bingo business in May. But even before that, the £255m rights issue in March was evidence of pressure on cash flow. The company is committed to formidable amounts of capital expenditure in the next few years on the Holiday Inn hotel chain. It also has to find perhaps hundreds of millions for free trade loans. It appears to have some catching up to do on refurbishing its vast pub estate. The fact that it is not prepared to sell Coral at any price, and now claims that it is once more a long-term investment, might suggest that the pressure is not unmanageable.

On the other hand, critics of management style could argue that the whole process of putting Coral up for sale and then withdrawing it would have been better conducted in private from the outset.

## BankAmerica pays \$400m for bank

BankAmerica, the US regional bank, has strengthened its grip on the western US market with the agreed purchase of Valley Capital, the second largest banking business in Nevada, for about \$400m in stock. Page 15

AGC ahead 9% in second quarter

American Insurance Group posted a 9 per cent

second-quarter net income to \$401m

against \$367.9m in 1990. Page 15

Smiths buys US hose group

Smiths Industries, the UK aerospace and medical systems group, is buying Feltex Technologies, one of the leading US manufacturers of flexible hoses, pipes and flexible cabling, for \$56m. Page 14

Boeing Fokker takes to the air

Boeing has signed a deal to buy Fokker's aircraft maintenance, repair and overhaul business. Page 14

Later, the Dutch aeroplane maker yesterday

began to fill the biggest aircraft order in history, when it handed over the first of 100 aircraft ordered by American Airlines. The order represents a breakthrough for Fokker in the US but the group now must decide whether to extend its range of aircraft or negotiate ventures with other manufacturers. Page 14

Anglo-French arms venture

A joint venture to bid for large defence contracts in Europe, the Far East and the Middle East has been formed by British Aerospace and Sema Group, the Anglo-French computing services company. Page 14

Lock on the right track

TELOS, the UK rolling stock supplier, has investments behind it and now plans to get back on the rails and concentrate on trading rather than predators and refinancing. Richard Bailey reports. Page 20

Italy liberalises debt markets

The liberalisation sweeping across Italy's bond market has mostly involved equities. Bond issues in the government debt markets are at least as important. Page 17

Alcan copper miners strike

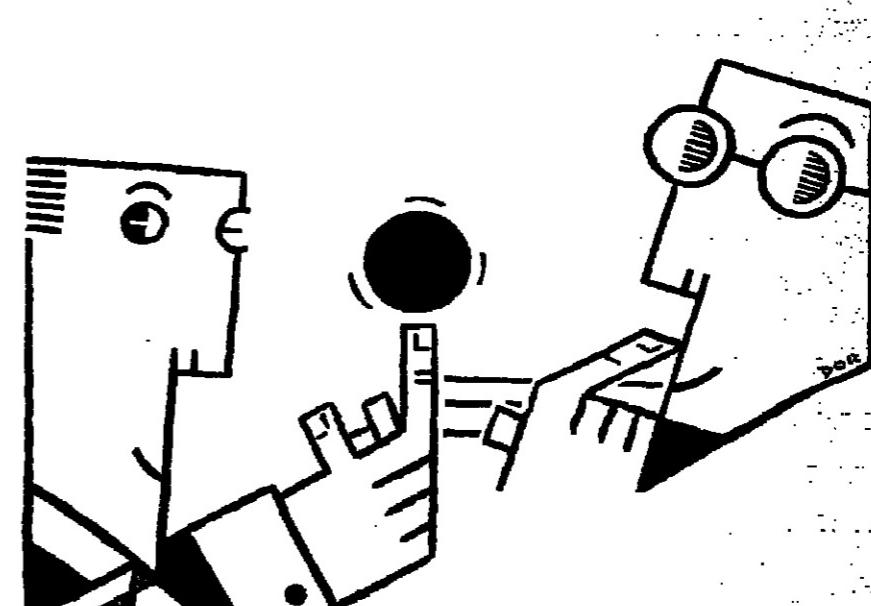
Workers at the El Teniente copper mine of the Chilean Copper Corporation went on strike yesterday after miners forced union leaders to backtrack on an agreement with management to postpone the strike date by 48 hours. Page 22

West Soviet harvest for years

The Soviet harvest is now being gathered looks likely to be the worst for many years. This is after the USSR is press the West for extra credits for grain imports to avoid widespread hunger this winter. Page 22

## BANK ON A BANK THAT'S TO THE POINT.

A waste of words is also a waste of time and money. With our vast information resources we can get to the point quickly, to give constructive advice without juggling words. This is just one of the reasons why we have become one of the largest banks in Germany, with a balance sheet total of over DM 124.5 billion. If you're looking for an international business partner, bank on our precision.



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NORDDEUTSCHE LANDESBANK  
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Tokyo · Tokyo Store

Market Statistics	
Stocks	London-traded options
Bonds	London-traded options
Equities	London-traded options
Corporate bonds	London-traded options
Corporate loans	London-traded options
Commercial paper	London-traded options
Corporate notes	London-traded options
Corporate bonds	London-traded options
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Corporate loans	London-traded options



## INTERNATIONAL COMPANIES AND FINANCE

## Slide in sales of US cars helps TI Group fall 14%

By Richard Gourley in London

TI GROUP, the specialist engineering group, yesterday reported a 14.4 per cent fall in profits in the six months to June, which it attributed mainly to the fall in demand for cars in the US and reduced metal pipe sales in Europe.

Pre-tax profits fell to £54.2m (£81m) from £63.3m on sales down 7 per cent at £41.5m.

Mr Christopher Lewington, chairman, said that, at constant exchange rates, the decline in operating profits would have been limited to 8 per cent.

Earnings per share fell 4.1p to 22.9p, but the company is to increase its interim dividend 7 per cent to 1p. The market welcomed the increased dividend and the shares closed up 12p at 55.5p in London.

Mr Lewington said that the broad base of leading international businesses had stood the

company in good stead during the recession.

"You cannot buck the recession, but we will do better than some companies, and these results show that," he said.

The group ended the period with no net debt, having run down a £21m net cash balance at the end of 1991 due to two acquisitions.

TI's problem area was its specialised tubing division, where profits fell 27.1m to £17.1m. The division includes Bundy in the US, which supplies fuel and brake line pipes to carmakers, and Desford, the UK-based supplier of bearing tubes and hollow bars.

US car sales in the first quarter fell to an annualised 6.8m from the industry's expected level of about 10.4m, Mr Lewington said. That accounted for two thirds of the fall in the specialised tube division.

## Statoil up 40% after slow second quarter

By Robert Taylor  
in Stockholm

In the second half, however, US car sales had recovered to an annualised 8.9m and the US producers had not altered their full year forecast for sales, Mr Lewington said. TI derives 40 per cent of its sales from North America.

The UK recession had helped halve profits at Desford, on sales down a third.

In June, TI paid \$45m to acquire Huron Products, a US company involved in fluid carrying systems. It also completed another "bolt-on" acquisition, in mechanical marine seals, with the £50m investment in 50.1 per cent of Dover, a Japanese company, and its US and European assets.

Profits at the specialised engineering division fell to £9.5m from £10.8m partly due to aero-engine builders' profit compared with £10.4m in the 1990 period.

It added that the natural gas activities of the company also showed a strong growth in operating profit to Nkr1.5bn, up from Nkr1.4bn.

The performance of Statoil's refining and market division was even better, with a rise to Nkr750m in operating profit from Nkr54m.

It paid a total dividend of £1.8m in 1990.

DSM says it plans to acquire two small plastic packaging companies in France - Charfa Provence and Cofira - for an unspecified sum, and to restructure its packaging activities with plant closures in Belgium and Luxembourg.

Most other divisions, including agri-products, resins and

plastics, reported a downturn in operating figures.

The net result per share declined to F1 9.50 from F1 13.90. DSM will pay an interim dividend of F1 2.65 a share.

The only setback came in petrochemicals and plastics, where there was a sharp drop in operating profit to Nkr106m from Nkr322m due to reduced production, plummeting prices and higher costs.

The second-quarter figures from Statoil show only a modest rise in after-tax profit to Nkr900m from Nkr800m, although there was a substantial improvement in operating revenue to Nkr12.3m from Nkr14.2m in the 1990 second quarter.

Operating profit rose to Nkr3.4m from Nkr2.9m, while the profit before extraordinary items increased in the second quarter to Nkr2.8m from Nkr1.5m.

The profit improvement over the first half was due to an increase in oil production, higher prices for oil and gas and better refinery margins, said Statoil.

The company disclosed that about 700 barrels of equity crude oil were produced in the first half, a rise of 14 per cent over the first six months of last year.

Statoil, which started the

## Fokker's record order takes off

Ronald van de Krol on the US sale worth \$3bn to the Dutch group



Ronald van de Krol

**F**OKKER, the aircraft maker, began to fill the biggest industrial order in Dutch history yesterday when it handed over a Fokker 100 aircraft to American Airlines. On the same day, a new president took over at the Dutch company.

The aircraft, a 100-seater twin-jet designed for the short and medium-haul market, is the first of 75 ordered by American Airlines in 1988.

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in operating profit to Nkr1.5bn,

up from Nkr1.4bn.

The performance of Statoil's

refining and market division

was even better, with a rise to

Nkr750m from Nkr54m

in operating profit from

Nkr54m.

The net result per share

declined to F1 9.50 from F1 13.90.

DSM says it plans to acquire

two small plastic packaging

companies in France - Charfa

Provence and Cofira - for an

unspecified sum, and to

restructure its packaging activi-

ties with plant closures in Bel-

gium and Luxembourg.

Most other divisions, includ-

ing agri-products, resins and

plastics, reported a downturn

in operating figures.

The net result per share

declined to F1 9.50 from F1 13.90.

DSM will pay an interim divi-

dend of F1 2.65 a share.

The only setback came in

petrochemicals and plastics,

where there was a sharp drop

in operating profit to Nkr1.5bn,

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## INTERNATIONAL COMPANIES AND FINANCE

**AIG advances 9% to \$401m in second quarter**

By Karen Zagor in New York

**AMERICAN** Insurance Group (AIG) yesterday posted a 9 per cent rise in second-quarter net income to \$401m, or \$1.88 a share, from \$387.9m, or \$1.78, in the 1990 period. Revenues rose 8 per cent to \$4.1bn from \$3.8bn a year earlier.

For the first six months, net income improved 7 per cent to \$776.4m, or \$3.64 a share, from \$723.6m, or \$3.51. Revenues increased 10 per cent to \$8.2bn.

The company's consolidated assets were about \$60bn at the end of the quarter and its capital funds stood at \$10.5bn.

Pre-tax income in the quarter rose 12.4 per cent to \$620.5m including \$31m of realised capital gains.

Mr Maurice Greenberg, the company's chairman, said AIG was continuing to reduce its exposure to areas which did not meet its underwriting standards, and that it shed about \$100m of such domestic property-casualty business, primarily in the areas of workers' compensation, transportation

and personal lines.

"These results are in line with our expectations and our plans for operating in the continued difficult underwriting environment in the US," Mr Greenberg said.

General Re, the largest US reinsurance group, had second

quarter net income of \$150.5m, or \$1.92 a share, compared with \$157m, or \$1.77, in the year-earlier period. Revenues rose to \$770.4m from \$690.9m. Operating income, however, slid to \$136.1m in the quarter from \$142.6m.

Mr Ronald Ferguson, chairman and chief executive, said:

"Second quarter underwriting results were unsatisfactory due largely to higher-than-anticipated claim activity."

• Mutual Benefit Life Insurance, the New Jersey insurer which was seized by regulators two weeks ago, has agreed to sell its group life, accident and health insurance business to the US subsidiary of Amev, the Dutch insurer, for \$500m.

**US car makers warned on Japan's competitive edge**

By Martin Dickson

**THE BIG THREE** US car makers — General Motors, Ford and Chrysler — need to speed up improvements in their operations during the 1990s if they are to close the competitive gap with more efficient Japanese rivals, according to a study released yesterday.

The report, a joint venture between management consultants Ernst & Young and the University of Michigan, says the US industry needs to set much clearer priorities to regain market leadership. Rather than simply improving its operating methods, it needs to make a quantum leap to new business methods.

The study is based on interviews with over 250 leading members of the US motor industry. These executives believe that three Japanese manufacturers — Toyota, Honda and Nissan — will

not meet the challenge and

will continue to grow.

• The two US companies are

expected to rank equally in competitiveness but General Motors would show the greatest improvement, since it is regarded as less efficient than Ford. Chrysler's competitiveness would stay about the same, or decline slightly.

Global markets are expected to expand, with production potential in new Third World regions and strong demand in Europe. North America, where Japanese manufacturers command some 30 per cent of the market, is expected to become even more competitive, and the big three's share of domestic production and sales is generally expected to decline.

**BankAmerica to acquire Nevada group for \$400m**

By Martin Dickson

in New York

**BANKAMERICA**, the largest bank in California, yesterday underscored its expansion as a regional powerhouse in the western US when it agreed to acquire Valley Capital, the second largest banking business in Nevada, for about \$400m in stock.

The move is a significant expansion of its presence in the state of Nevada, which is expected to show one of the fastest growth rates of any state in jobs, population and income over the next decade.

Valley Capital is the parent company of Valley Bank of Nevada, which had assets of \$2.9bn and deposits of \$2.7bn at June 30 and operates 60 branches in the state.

The figures were better than some Wall Street forecasts,

which had suggested losses of up to 65 cents a share.

The company's steel shipments were 4 per cent down on the second quarter of 1990, mainly because of reduced demand for sheet products from the automobile and light construction markets.

Bethlehem said that it and British Steel were continuing a

**Bethlehem Steel sees full-year loss despite signs of US recovery**

By Martin Dickson

in New York

**BETHLEHEM** Steel, the second largest US steelmaker, has reported a second-quarter loss of \$25m and warned that it expects a loss for the full year, despite a gradual recovery from recession in the North American market.

A slump in demand from leading steel users, such as the automotive and white goods industries, has forced most of the large US steelmakers into the red on an operating basis since the start of the year. The second quarter has generally seen lower losses than the first three months.

Bethlehem said its \$25m second-quarter loss was equivalent to 45 cents a share and compared with profits in the same period of last year of \$22m, or 21 cents. Net sales dipped from \$1.27bn to \$1.1bn.

The figures were better than some Wall Street forecasts, which had suggested losses of up to 65 cents a share.

While shipments were expected to be modestly higher in the third quarter, the economic outlook remained clouded and demand from certain steel markets, primarily construction and heavy machinery, continued to be soft.

Bethlehem forecast that the US industry's combined domestic shipments would total only 75m tonnes in 1991, down 12 per cent on last year.

The company expected to report a net loss for the third quarter and full year because of high start-up and maintenance costs.

The consolidated cash flow remained strong at 34% of net sales.

1990 results were influenced by:

- Continued restructuring of the mining activities to better serve the uranium and enrichment markets;
- Successful start up of the UP3 reprocessing plant at La Hague in August 1990;
- Continued construction of the UP2-800 reprocessing plant in La Hague, the second extension phase;
- Signature of additional reprocessing contracts with several German electrical power producers beginning in the year 2000.

**COGEMA****FF 1 billion in net income for the COGEMA Group in 1990**

	Consolidated financial highlights (FF millions)	1990	1989
<b>Net sales</b>		<b>21,367*</b>	<b>23,641</b>
Mining		19.0%	17.9%
Enrichment		41.3%	40.1%
Fuel fabrication		5.1%	9.1%
Reprocessing		31.0%	28.5%
Engineering & misc. (Non-Group sales)		3.6%	4.4%
<b>Income before taxes and extraordinary items</b>		<b>1,395</b>	<b>1,805</b>
<b>Net income</b>		<b>1,001</b>	<b>1,526</b>
Group share		1,034	1,539
<b>Cash flow</b>		<b>7,362</b>	<b>7,633</b>
<b>Fixed Investments</b>		<b>5,782</b>	<b>6,516</b>
<b>Total assets</b>		<b>84,690</b>	<b>80,287</b>
<b>Shareholders' equity</b>			
(before net income appropriation)		<b>9,690</b>	<b>8,802</b>
Employees		16,814	17,006

\*The figure for net sales in 1990 was obtained after taking into account a modification in accounting methods for some reprocessing contracts. (This had no significant effect on the net income). Without this modification, 1990 net sales would have been about 1% less than in 1989.

In 1989, Cogema benefited from favorable non-recurring events: the invoicing of the first order of Superphénix and an important engineering contract in Japan.

In 1990, on the contrary, a FF 258 million provision was posted, owing to the outcome of a legal suit in which Cogema is indirectly implicated as a subcontractor. Depreciation and other provisions on operations, following the start up of the UP3 reprocessing plant, were increased from FF 6 to 6.5 billion (net).

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The Annual Report is available upon request to:  
COGEMA - Direction de la Communication  
2-4 rue Paul Dautier - BP 4 - 78141 Vélizy-Villacoublay Cedex - France

£150,000,000

**HALIFAX**

BUILDING SOCIETY

Floating Rate Loan Notes Due 1996 (Series A)

Interest Rate 11.3975%

Interest Period 31st July 1991

Interest Amount due 30th August 1991 per £ 1,000.00 Note £ 48.20

Capitalisation Date 28th August 1991

Credit Suisse First Boston Limited Agent

**Temple Court Mortgages (No. 1) PLC**

£175,000,000

Mortgage Backed Floating Rate Notes 2029

The rate of interest for the period 31st July 1991 to 31st October 1991 has been fixed at 11.75% per annum. Coupon No. 7 will therefore be payable on 31st October 1991 at £288.29 per coupon.

S.G. Warburg & Co. Ltd.

Agent Bank

NEW ISSUE

This announcement appears as a matter of record only.

August, 1991

**SENSUHAKAI CO., LTD.**

**U.S.\$100,000,000**

**4 1/4 per cent. Guaranteed Bonds 1995**

with

**Warrants**

to subscribe for shares of common stock of Senshukai Co., Ltd.  
The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

**Yamaichi International (Europe) Limited**

**Sanwa International plc**

**Barclays de Zoete Wedd Limited**

**BNP Capital Markets Limited**

**Robert Fleming & Co. Limited**

**Kankaku (Europe) Limited**

**Morgan Stanley International**

**J. Henry Schroder Wag & Co. Limited**

**Swiss Bank Corporation**

**Wako International (Europe) Limited**

**Yamatane Securities (Europe) Ltd.**

**Iowa International Limited**

**Mitsui Taiyo International Limited**

**DKB International**

**Baring Brothers & Co., Limited**

**Deutsche Bank Capital Markets Limited**

**Goldman Sachs International Limited**

**Merrill Lynch International Limited**

**Salomon Brothers International Limited**

**Sumitomo Trust International plc**

**UBS Phillips & Drew Securities Limited**

**S.G. Warburg Securities**

**Taiheiyo Europe Limited**

**Universal (U.K.) Limited**

NEW ISSUE

This announcement appears as a matter of record only.

August, 1991

**Tsutsunaka Plastic Industry Co., Ltd.**

**U.S.\$100,000,000**

**4 1/4 per cent. Guaranteed Bonds 1995**

with

**Warrants**

to subscribe for shares of common stock of Tsutsunaka Plastic Industry Co., Ltd.  
The Bonds will be unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited

ISSUE PRICE 100 PER CENT.

Daiwa Europe Limited

**Sumitomo Finance International Limited**

**ITCB International Limited**

**Banca del Gottardo**

# National Home Loans launch issue of £55m

£55m London in London

Initial Home Loans, the centralised mortgage arm which arranged £200m funding last week, has issued a £55m mortgage-backed issue yesterday.

Goldman Sachs managing, underwriting, and dealing, carries a 6% rating on the £55m subordinated issue.

The deal, launched through its sole purpose vehicle, was set up for its small size. Most sterling mortgage

participants in the pricing were enough to ensure placement.

Many market are the mortgage lenders, understanding enhancement and these deals.

Also in the structured sector, Woolwich Society raised £150m funding in a deal exclusively by UBS Phifer.

The deal, involving a standing £200m margin of 12.5 basis points.

Enterprise One completed a £100m notes in the US in

SEC rule 144A. The deal, involving

a book value in the CDR accounts of NZ\$70m.

Participants in the recent issues have led the deal to proceed more generously.

A year recent issues, the three month margin of 50 basis points offered rate was reduced to investors

plus price of \$9.81. At this

discounted margin, it's

15 basis points over Libor.

Brothers.

DC debt prices to be

Dave Corrigan in London

FORTIS, a Paris-based

firm, yesterday

signed an order which will

its developed country

debt prices.

It will form the basis

for derivatives con-

tracted by the Sved-

erupps exchange.

OMA A futures contract

options contract on the

country debt has

been formed over the last

13 months due to the

improved quality of much

of the debt and the

newly issued bonds easily trade

at par.

These combined to stagnate

FT ACTUARIES SH

The Financial Times Ltd 1991. Con-

ducted with the Institute of Actu-

EQUITY GROUPS

Thursday Aug

in parentheses show number of

seats per section

Index No Day's Change %

Ex-Eurozone

Volat. %

1991

TWA decision a

'positive step'

for TNT unit

TNT, the troubled Australian

transport group, reassured

creditors and shareholders

yesterday that the decision by

TWA, the US airline, to seek

bankruptcy protection, was a

positive step for Asset Wind-

wide Aviation Services

(AWAS), TNT's aircraft

associate, writes Mark West-

field in Sydney.

TWA leases four McDonnell

Douglas aircraft through

AWAS, the US airline's depar-

turing financial troubles follow-

the filing for bankruptcy protec-

tion by AWAS' largest share-

holder, American West Airline,

which leases 11 aircraft.

TWA owns 50 per cent of

AWAS, with Mr Robert Mac-

doch's New York Corporation.

Their jointly owned Ameri-

can West, which has

sought a suspension of lease

payments to AWAS.

TNT on Monday revealed it

had sold its worldwide para-

express services into a joint

venture with the Post Office

of Germany, France, Sweden,

Holland and Canada.

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# National Home Loans launches issue of £55m

By Simon London in London

NATIONAL Home Loans, the UK's centralised mortgage lender which arranged a £200m emergency funding last week, launched a £55m mortgage-backed bond issue yesterday, effectively shrinking its balance sheet.

The deal, launched through a special purpose vehicle, was unusual for its small size. Most recent sterling mortgage

seven basis points more than the £200m deal announced by Household Mortgage Corporation on Tuesday.

Goldman Sachs, the lead manager, emphasised that the deal carries a triple-A credit rating on the basis of around 55m subordinated notes which were placed privately. In the event of large-scale mortgage default, the subordinated notes would absorb any losses.

Participants in the deal said the pricing was generous enough to ensure a smooth placement. Many of the investors in the mortgage-backed market are themselves mortgage lenders, with a clear understanding of the credit enhancement and structure of these deals.

Also in the sterling floating-rate sector, Woolwich Building Society raised £75m two-year funding in a deal underwritten solely by UBS Phillips & Drew. The deal, fungible with an outstanding £200m issue, pays a margin of 12.5 basis points over Libor.

These factors led the deal to be priced more generously than other recent issues. The deal pays a margin of 50 basis points over the three month London interbank offered rate but was reoffered to investors at a fixed price of 99.8L At this level the discounted margin is 57 basis points over Libor.

Last week the company arranged additional funding from a group of big banks to pre-empt a liquidity shortage, caused by the withdrawal of deposits by local authorities. Up to 40 per cent of NHL's funding came from this source.

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At midday the benchmark 30-year bond was down 5% at

## INTERNATIONAL BONDS

backed deals have been of £100m or more. National Home Loans said the deal had been arranged quickly to dispel any lingering doubts about the ability of the company to function normally.

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## INTERNATIONAL CAPITAL MARKETS

# Italian derivatives look towards a new future

Haig Simonian explores a series of developments within a relatively unsophisticated bond market

**T**he waves of liberalisation sweeping across Italy's securities industry have mostly buffeted equities. But developments now under way in the government debt markets are at least as important.

After years of isolation,

Italy's government bond market has caught the eye of international investors, enticed by relatively high interest rates and the lira's entry last year into the narrow band of the European Monetary System. In recent months, non-Italians have been further encouraged by plans to reform withholding tax payments.

So despite occasional upsets following adverse economic data or doubts about the government's ability to tackle the huge budget deficit, foreign investors have been buying Italian debt in ever larger quantities.

Trading volumes on the screen-based "primary dealers" market are now topping £10,000m (£6.5bn) a day. But although there have been a number of important reforms, notably the creation of the primary dealers' club three years

ago, the Italian bond market still lacks the sophistication of most international counterparties. But developments now under way in the government debt markets are at least as important.

No gap is more glaring than the absence of futures and options. Despite the upsurge in foreign interest, dealers and investors still lack any instruments to hedge their positions.

That will change next month, when not one, but two futures exchanges launch new Italian derivatives. And the competition will suffice next year should plans to establish a domestic Italian market come off.

On September 5, the Matif in Paris will christen its new Italian bond future: and two weeks later Liffe in London is due to launch an Italian bond futures contract.

Some way behind is the Italian initiative. The project, which will be based on the screen-based primary dealers' system, should be functioning by mid-1992, according to the Treasury.

The sudden rush into Italian futures is understandable given the surge in cash market volumes. Moreover, new futures products are particu-

larly important to fiercely competitive markets such as Liffe and the Matif. And innovations can add incremental volume to existing products as dealers discover new arbitrage opportunities between futures on different bonds.

Delays in developing Italian government bond futures at both exchanges have stemmed from the structure of the cash market, where maturities have

been agreed to

to

be 10-year maturities, will provide a marginally more speculative product. Liffe's contract, based on 8-10 year deliveries, is "technically purer", dealers say. By contrast, no details are yet available about the domestic Italian product.

Not only is there no specification for the Italian contract, but even the legal form, organisational structure and the rule-book for the new market are still missing.

That has triggered speculation that the venture is little more than an attempt by the Treasury and the Bank of Italy to save face in response to Matif and Liffe.

"The main purpose is to discourage the opposition," said one trader.

But the Italians have no intention of setting up a new exchange on the lines of London or Paris, which would probably require time-consuming new legislation as well. The necessity for speed has also ruled out the creation of an open-outcry market, in favour of a screen-based system linked to the current primary dealers group.

Even then, considerable dif-

ferences will remain. Using the 20-member primary dealers' market for futures will severely restrict trading, at least until the group is extended under a new system, possibly to start operations next year. Moreover, vital ingredients for successful futures trading, such as independent brokers, locals or even a clearing house will be absent.

Should the Italian venture proceed, it could divide the domestic and foreign markets for lira bond futures. While the domestic venture would appeal to Italian banks and institutions, foreigners - particularly big London-based investment banks experienced in international exchanges - would probably prefer the transparency of an established market.

Moreover, only Liffe or the Matif could provide cross-trading opportunities between different bond futures.

Liffe estimates that London houses already account for around 40 per cent of turnover in the cash market for lira bonds - a figure disputed in Milan. Paris cannot match either city in terms of Italian business at present, but may hope its two-week head start over Liffe will provide an early boost.

Supporters of any home-grown Italian product may be hoping initially to stanch a complete haemorrhage of business abroad. Whoever comes out on top, users look set to win.

## Treasuries ease on decline in unemployment insurance claims

By Patrick Herverson in New York George Graham in Paris and Sara Webb in London

US government bonds, already不受约束的 by Treasury refunding demands, eased yesterday morning on news of a fall in unemployment insurance claims.

At midday the benchmark

would reduce the likelihood of another cut in interest rates. Yesterday's National Association of Purchasing Management report had little impact on prices. The rise in the NAPM index to 51.8 per cent in July was in line with market forecasts.

■ The French government sold FF6.9bn of bonds at its regular monthly auction yesterday. Although some primary dealers had worried this might be too much for the market to absorb during the summer lull, prices remained firm, thanks to support from foreign bond markets.

The government took bids for FF4.05bn of its main 10-year tap stock, the OAT 9.5 per cent 2001, at a cut-off price of 101.6.

This gave a weighted average yield of 9.22 per cent, 10 basis points higher than at last month's auction.

The fall suggested that today's unemployment report for June could show an improvement in labour conditions, something that

were accepted at a cut-off price of 9.23, giving a weighted average yield of 9.23 per cent.

The OAT 8.25 per cent 2004 sold FF1.15bn at a cut-off price of 92.6, giving a weighted average yield of 9.26 per cent.

The government has now auctioned a net total of FF77bn so far this year, compared with a target of FF100bn for the full year.

Traders said many market participants had gone short yesterday ahead of the Unity Fund bond auction, and had been forced to cover their positions when they were allocated fewer bonds.

The Liffe bond futures contract, which opened at 83.64, broke through the significant level of 84.10, but later fell to 83.38 following the US Treasury bond market.

Bids for FF1.7bn of the OAT 8.5 per cent 2012 long bond

were accepted at a cut-off price of 92.3, giving a weighted average yield of 9.23 per cent.

The government announced on July 19 that it would sell £1bn of top stocks as part of the government's borrowing programme. The benchmark 11% per cent gilt due 2003/07 opened at 110.4 and rose to 110.8 by late afternoon on 10.15 per cent.

■ JAPANESE government bond prices drifted lower yesterday ahead of today's US labour market report.

Traders are waiting for signs that the US Federal Reserve may consider cutting interest rates as such a move would put pressure on the Bank of Japan to lower the Official Discount Rate.

JGB prices rose early in the

Tokyo trading session, helped by the rally in the US Treasury bond market on Wednesday. However, traders said that the JGB futures contract fell on profit-taking, after failing to break through the significant

9.65 level. The yield on the benchmark No 129 JGB opened at 6.57 per cent and closed at 6.58 per cent in Tokyo.

Demand for Y300bn of 20-year JGBs which were auctioned yesterday was weak.

## LDC debt prices to be tracked

By Tracy Corrigan in London

FP-CONSULT, a Paris-based consultancy firm, yesterday launched an index which will track less developed country (LDC) debt prices.

The index will form the basis of two new derivatives contracts developed by the Swedish options exchange, OMX Stockholm. A futures contract and an options contract on the index will be launched in the autumn.

The index will track 13 liquid LDC debt issues from 10 countries, weighted by market capitalisation and expressed as a percentage of face value,

from a base of 100 on August 1.

Price quotations will be taken from a group of seven firms, which may rise to ten. The firms, all active in the sector, are: Banco Santander, CitiBank, Indosuez, InterCap, MG First Boston, Merrill Lynch and NMB Postbank.

The market in developing country debt has been transformed over the last year or so, due to the improving credit quality of much deeply discounted debt and the creation of new securities which offer holders easily tradeable investments.

## GOVERNMENT BONDS

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The market in developing



## UK COMPANY NEWS

**Brent Walker unveils plan for pub side to raise £70m**

By Maggie Urry

**BRENT WALKER**, the leisure group in the midst of a £138m financial reconstruction, aims to raise £70m from its pubs division over the next couple of years.

This will more than fund a £13m re-branding and capital expenditure programme designed to exploit the opportunities thrown up by a changing brewing industry. Surplus cash will be used to reduce the group's debts.

The pubs division and the William Hill bookmaking operation form the basis of Brent Walker's recovery plan. The group's other assets - such as leisure developments in the UK, Spain and France - are to be sold "in an orderly fashion over a two-year period". Mr John Brackenbury, head of the pub business, said yesterday:

"He said that the group's financial reconstruction was the most complex ever seen in the City of London, and that "good progress" was being made towards its completion.

The basis of the group's business plan was the disposal of cash-hungry businesses and retention of cash-generative activities, he added.

The pubs division is changing its name from Brent Walker Inns and Retail to Pubmaster, distancing it from Brent Walker. It will, like William Hill, be a "stand alone" business both financially and managerially. Eventually Brent Walker, which will become a holding company, might change its name, Mr Brackenbury said.

Mr Brackenbury said that since going into the pub business in 1988, the division had built a strong management team and had proved its strategy of offering customers a choice of different brewers' beers. The division made an



John Brackenbury: brewers could 'park' their pubs

operating profit of £15.9m (£13.5m), and was forecast to make £18.3m in 1991, with no contribution from land sales.

Mr Brackenbury said that two important deals will follow the completion of the refinancing: the sale of Cameron's brewery in Hartlepool, Cleveland, to a management buy-out team; and a deal with a large national brewer, believed to be Allied-Lyons - to lease a large number of pubs.

These deals could give Brent Walker about £50m, Mr Brackenbury said. Another £50m could be raised over the next two years from the sale of surplus land attached to pubs. The group has, or has applied for, planning permission to develop 400 such sites.

**Lower cost base boosts Border TV to £0.87m**

By Nigel Clark

**LOWER OPERATING costs** helped Border Television to taxable profits of £866,000 for the year to April 30, compared with a restated £332,000. Turnover for the USA-quoted regional television operator based in Carlisle was static at £12.2m.

An extraordinary charge of £487,000 related to restructuring and severance costs. That compared with a credit of £188,000. The comparative figure was restated to include £236,000 of restructuring costs and a pension fund surplus of £132,000 originally classified as exceptional.

Mr Melvyn Bragg, chairman, said a number of objectives were achieved in the period, including maintaining market share and retaining its contract unopposed.

An immediate upturn in the economy was not expected and increases in advertising spending were not expected until 1992.

Earnings per share were 6p (3.1p) from which a recommended maintained final dividend of 1.25p is being paid for an unchanged total of 2.1p.

**African Lakes slips**

The UK motor operations of the African Lakes Corporation failed to shore up the first half results and taxable profits dived from £525,141 to £81,322 on sales down 13 per cent from £22.6m to £19.7m.

In the half-year to March 31 these activities incurred a small loss. The group's other main areas are wholesale distribution and forestry.

Losses per share were 1.49p (1.68p earnings)

**Business gains help lift CIA to £1.5m**

By Alice Rawsthorn

**IN SPITE** of a downturn in the advertising market CIA Group, the specialist media buying concern, increased interim pre-tax profits by 10 per cent from £1.35m to £1.47m.

Mr Chris Ingram, chairman and chief executive, said existing clients had been forced to cut budgets because of the recession, but this had been countered by new business gains and increased investment income.

The interim dividend is raised to 1.15p (1p) on earnings per share of 6.82p (5.27p). CIA's shares rose by 2p to 130p on the announcement.

Turnover fell to £79.29m (£85.65m) during the six months to June 30. However, operating margins had been maintained.

CIA traditionally makes a substantial portion of its pre-tax profits from income derived from surplus cash - which stood at £7m at the period end - and from interest on the money received from clients to pay for media space before that money was passed on.

Mr Ingram did not disclose what proportion of pre-tax profits came from investment income. However, he said it was higher than in the last financial year, when it provided 32 per cent of pre-tax profits.

The group has gained £33m in net new business so far this year. Earlier this week it won the £18m (£10.7m) media buying account for Europe and Africa for DHL, the express services company.

Mr Ingram said there was no sign of improvement in the UK, but the market in continental Europe was continuing to grow. CIA International, which handles international media buying, represented 15 per cent of revenue, against just 5 per cent last year.

At the meetings of the Board of Directors of our Company held on 16th and 24th July, 1991, resolutions were adopted on the issues of notes with warrants and convertible bonds. The subscription price of such warrants and the conversion price of such bonds are less than the current market price as defined in the Agreement. Consequently, the Subscription Price of the Warrants in Caption had been adjusted as follows:

**SMC CORPORATION**

US\$300,000,000 2 3/8 per cent.

Notes due 1994 with Warrants

Pursuant to Clause 3 (C) of Schedule 5 of Fiscal and Warrant Agency Agreement dated 23rd March, 1990 (the "Agreement"), we file you with the following notice.

At the meetings of the Board of Directors of our Company held on 16th and 24th July, 1991, resolutions were adopted on the issues of notes with warrants and convertible bonds. The subscription price of such warrants and the conversion price of such bonds are less than the current market price as defined in the Agreement. Consequently, the Subscription Price of the Warrants in Caption had been adjusted as follows:

Before Adjustment	After Adjustment
Subscription Price of the Warrants	Yen 6,833.3
	Yen 6,791.1

Such adjustment took effect as from 1st August, 1991.

**MANAGEMENT BUYOUTS**

The FT proposes to publish this survey on October 1st 1991. This survey will be read in 160 countries throughout the World. If you want to reach this important audience, call James Pascal

on 071 873 4008 or fax 071 873 3078.

**FT SURVEYS****BARCLAYS PLC  
INTERIM RESULTS 1991.**

Dear Shareholder,

Despite the depressed economic conditions in the UK and the US our profit, before provisions, was similar to the first half of 1990, and showed a quite significant improvement on the second half with an increase of 9 per cent.

Group profit before tax was £378 million, after charging £799 million for credit risk, including a further increase in general provisions. This is a decrease in profit of £224 million on the first half of 1990, but an increase of £220 million over the second half of the year. The profit attributable to shareholders was £219 million.

**FINANCIAL SUMMARY (UNAUDITED)**

	Half-year ended
30.6.91	30.6.90
£m	£m
Profit before taxation and extraordinary item	
Taxation	(378)
Profit after taxation	242
Minority interests	(23)
	369
Extraordinary item - sale of Yorkshire Bank	
Attributable to members of Barclays PLC	219
Dividends	(146)
Profit retained	73
	398
Earnings per Ordinary Share	13.8p
Dividends per Ordinary Share:	
First interim (payable 10 October 1991)	9.15p
Net asset value per Ordinary Share	393p
	9.15p
	414p

The information in this announcement does not comprise statutory accounts within the meaning of Section 240 of the Companies Act 1985. The statutory accounts for the year ended 31 December 1990 have been delivered to the Registrar of Companies and contained an auditors' report which included no qualifications, nor statements under Section 237 of the Act.

In view of the uncertainty in the major economies, we think it prudent to maintain the first interim dividend at the same level as in 1990.

We expect the depressed trading conditions to continue in the second half of the year, but our capital strength is such as to enable us to ride out the storm and to be well placed to take full advantage of the recovery when it occurs.

  
Sir John Quinton, Chairman  
2 August 1991

 **BARCLAYS**

A REPORT ON FORM 6-K, CONTAINING ADDITIONAL INFORMATION, IS BEING FILED WITH THE SECURITIES AND EXCHANGE COMMISSION IN THE UNITED STATES OF AMERICA. COPIES ARE AVAILABLE, ON REQUEST, FROM THE SECRETARY, JOHNSON SMIRKE BUILDING, 4 ROYAL MINT COURT, LONDON EC3N 4HJ.

THE CONTENTS OF THIS ADVERTISEMENT HAVE BEEN APPROVED FOR THE PURPOSES OF SECTION 17 OF THE FINANCIAL SERVICES ACT 1986 BY BARCLAYS BANK PLC.

New Issues Circular  
July 25, 1991

**Trinkaus & Burkhardt**  
Kommanditgesellschaft auf Aktien  
Düsseldorf

**DM 100,000,000**  
**10% Bonds of 1991/1994**

with the Issuer's option to repay by delivery of shares of Siemens Aktiengesellschaft, Berlin and Munich

**Issue Price:** 101 1/4%

**Interest Rate:** 10% p.a., payable in arrears on July 25 of each year. The first interest payment will be due on July 25, 1992.

**Repayment:** on July 25, 1994 at the option of the Issuer either:  
- at par or  
- by delivery of fifteen ordinary shares of Siemens AG, Berlin and Munich, plus a payment of DM 250 per Bond of DM 10,000

**Listing:** Düsseldorf

**Trinkaus & Burkhardt**  
Kommanditgesellschaft auf Aktien

**Amro Handelsbank**  
Aktiengesellschaft

**Bayerische Landesbank**  
Girozentrale

**Bremer Landesbank**

**Dresdner Bank**  
Aktiengesellschaft

**DSL Bank**  
Deutsche Städte- und Landesbank

**Hamburger Landesbank**  
- Girozentrale -

**L-Bank**  
Landeskreditbank Baden-Württemberg

**Samuel Montagu & Co.**  
Limited

**Raiffeisenbank Kleinwalsertal**

**Stadtsparkasse Köln**

**Westdeutsche Genossenschafts-Zentralbank eG**

**NOTICE OF PARTIAL REDEMPTION  
TO HOLDERS OF  
DOMUS MORTGAGE FINANCE NO.1 PLC  
£100,000,000**

Notice is hereby given that in accordance with Conditions 5(b) and 11 of the Notes, the Issuer hereby gives notice to redeem £2,100,000,000 principal amount of Notes, selected randomly as detailed below.

The date set for the mandatory redemption is the next coupon payment date being 6th September, 1991, and the Notes will be redeemed at their principal amount plus accrued interest. Payment will be made against surrender of the Notes, together with all appurtenant Coupons maturing after the date set for redemption at the offices of the Paying Agents, named on the Notes. On and after 6th September, 1991, the redeemed Notes will cease to accrue interest.

The amount of any missing unmatured Coupons will be deducted from the sum due for payment. Any amount of principal so deducted will be paid against surrender of the relative missing Coupons within five years from the date of payment. The redeemed Notes will become void unless presented for payment within ten years of the redemption date.

The nominal amount that will be outstanding after the Notes listed below have been redeemed is £53,400,000.00.

The Serial Numbers drawn for mandatory redemption are as follows:

110	130	155	174	221	246	302	319	336	363
418	462	504	511	540	583	636	695	755	816
883									

**CHEMICAL BANK**  
Principal Paying Agent Dated 2 August, 1991



# The Belfast challenge

By Vanessa Houlder

**A**s the property recession tightens its grip on the UK, urban renewal schemes have usually proved the most vulnerable of victims. Belfast, however, may prove a surprising exception.

The city is pressing ahead with its most ambitious scheme yet: a £100m development on a 14.5 acre site on the bank of the River Lagan. Instead of the waste ground and market place that now separates the heart of the city from the waterfront, there will be a small boat marina, a hotel, speciality shopping, a youth hostel and offices. In addition, the city proposes to build a conference centre and concert hall.

The catalyst for the redevelopment is a series of infrastructure projects: a new weir which will regulate water flow and improve the appearance of the river; some riverside walkways and a new road and rail



Belfast City Hall: council is part owner of sites being developed along the River Lagan

bridge. The public sector will pay for the land and the infrastructure and it will also subsidise the hotel in the scheme.

Overall, public subsidy will account for up to 5 per cent of the development costs.

There are eight sites to be developed, of which Laganside is generally reckoned to be the best. Even so, marketing any development site in the midst of a worldwide recession is an ambitious, frustrating undertaking.

The reason for the strong performance is the relatively low house prices and high disposable incomes of those who have jobs in Belfast (unemployment is stubbornly high at about 14 per cent). The public sector dominates employment but the city hopes it can build on the 1,200 back office jobs it

attracted last year.

To some extent, a shortage of investment has been assuaged over the past few years as there has been a significant amount of new office and retail development. For that reason, a question mark hangs over the viability of a scheme that includes 400,000 sq ft of new offices and 75,000 sq ft of retail space.

The project is expected to take five or six years to complete, starting from 1992. The developers are confident they can get funding in place in the course of the next nine months. If they do, at a time of worldwide shortage of capital for property projects, they will indeed have bucked the trend.

# Exposed, but dogged, at Control Securities

**M**ir Nasru Virani was facing this week.

Despite the buffeting of the

property market and the damage inflicted by the collapse of BCCI, his pride in Control Securities, the quoted property and leisure group he heads, seemed undiminished.

"We are very pleased," he

beamed as he brandished the

results, which showed a pre-tax loss of £3.3m. Indeed,

the gruesome £18m exceptional

charges and 14 per cent fall in net asset value was arguably

moderate compared with the

dismal expectations of the

City. The share price made up

nearly all the ground it lost

when BCCI's collapse triggered

a 33 per cent fall in Control's

share price to 13.5p.

Control was less caught up

in the BCCI debacle than investors initially feared, given that

Control and hundreds of its

shareholders have accounts with BCCI, which in turn owns

5.5 per cent of Control and

rents two of its buildings.

The project is expected to

take five or six years to com-

plete, starting from 1992. The

developers are confident they

can get funding in place in the

course of the next nine

months. If they do, at a time

of worldwide shortage of capital

for property projects, they will

indeed have bucked the trend.

The provision for Control's

BCCI exposure amounted to

£3.5m, some of which may be

offset by a £2.5m overdraft

from the bank. And contrary to

the speculation that has

emerged in the City, Control

is the penny share status of

Control, which at its highest

point in 1987 reached 107p

leaves a question mark over

his family actually had a £5m

loan secured against property.

The overhang of the 5.5 per

cent stake in Control owned by

BCCI remains a problem, although Mr Virani attempts to

shrug it off. "It is only worth

£1m. You are not talking of a

great deal of money. My family

will be happy to buy a few of

the shares."

Mr Virani defends his use of

the bank, with which, he says

"he went back a long way". At

a time when the reputations of

some of the best-known banks

were tarnished, it was not

clear that BCCI was less trust-

worthy. "They were a small outfit,

their processes were quicker," he adds.

Nonetheless, he believed in

the maxim about "not putting all

your eggs in the basket",

which he thinks was a guiding

factor for other large Asian

property owners. "The really

vulnerable people were the

small traders, the shopkeepers,

whose case, to make ends meet,

"it couldn't have happened

at a worse time," he says. But

he thinks they will be able to

pick themselves up, even

though it may have set them

back five years. "You are

looking at good fighters there."

The penny share status of

Control, which at its highest

point in 1987 reached 107p

leaves a question mark over

the ending of what has been

one of the media's favourite

rags to riches story. After

expulsion from Amin's

Uganda, Mr Virani worked his

way up from a supermarket in

"Hardship Lane", eventually

turning Control, a near-bank-

rupt Welsh property group into

a group with 100 properties, 24

hotels, 900 pubs and a brewery.

Sceptics wonder if Control is

treading the same boom and

bust cycle as some other com-

panies that grew phenomenally

in the 1980s. They point out

that Control's gearing is near

100 per cent if account is taken

of the deferred payments due

over the next three years.

This week's results may

have calmed some of the fears.

Even though last year's trad-

ing profits are unlikely to be

repeated, the rents and leisure

profits covered all the interest,

costs.

The important thing is not

profit. The important thing is cash

flow," Mr Virani says with enthusiasm, banging the table and jabbing the air with his finger. "I come from a sim-

ple hard-working family. We

didn't come from Oxford and

Cambridge, we don't have ini-

tials after our names, but we

know that after every quarter

there is an interest cheque to be written."

Vanessa Houlder

**RENTAL GROWTH (%)**

Retail	Office	Industrial	All Properties	
Year to June '91	1.5	-3.2	2.9	0.0
Quarter to June '91	-0.3	-2.6	-0.1	-1.2
Month of June '91	0.1	-0.7	0.2	-0.2

Source: Investment Property Databank

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**For information call Tom Fraser directly in U.S. at 904 286 7877 between 9 am-5pm. (Mon-Fri) EST. (English speaking, please), or Fax 904 286 1713.**

**CITY OF LONDON PROPERTY SURVEY**

**The Financial Times proposes to publish this survey on 27th September 1991.**

**For an editorial synopsis and advertising rates ring Peter Shield on 071 873 3284, or write to him at:**

**Financial Times, One Southwark Bridge, London SE1 9HL**

**FINANCIAL TIMES**

**On the instruction of the Liquidator**

**Gloucester Road SW7**

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**Contact Andrew Tyldesley**

**071 437 6977**

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**44 Car Spaces.**

**Tel: 071 491 8844. Fax: 071**

## COMMODITIES AND AGRICULTURE

## El Teniente miners spurn agreement and go on strike

By Pablo Bachelet in Santiago

**A**BOUT 9,000 workers at Chile's El Teniente copper mine, the world's second biggest, went on strike early yesterday morning after angry miners forced union leaders to backtrack on an agreement with management to postpone the stoppage by 48 hours, said Mr Pedro Courard, general manager of the mine.

The mine is operated by the state-owned Chile Copper Corporation (Codelco). The mine, Codelco's second largest with annual production of 300,000 tonnes of copper cathodes, employs about 8,000 miners, and includes smelting and refining complex.

In a confused incident late on Wednesday night about 200 miners surrounded the site of the negotiations, the Leonardo da Vinci University building in Rancagua, the provincial capital near the mine, and refused to listen to union leaders who sought to explain the reasons for the postponement.

"There was physical aggression against some leaders," provoked by what he called "gangsters". Mr Courard told a local radio station.

Anxious cries of "strike, strike" by the crowd, the leadership returned to the negotiating table and sought to cancel the postponement decision. Management refused and Mr Courard described the strike as "completely illegal". "We are

studying all the legal actions at our disposal," he added.

However, union leaders and management resumed talks later in the day, while the mine remained totally paralysed, to search for a last minute deal.

The union's about-turn was the culmination of an all-day negotiating session on Wednesday in which the company made two counter-proposals to the unions.

Miners are negotiating in two groups, with Unions No.1 to No.7 operating as one bloc and Union No.8, the largest and most militant, bargaining separately. Late on

Wednesday night Union No.8, which groups mine and contractor employees, opted to reject the latest company offer and decided to strike, while the others decided to postpone the stoppage.

Mr Olma Marchant, company spokesman at the mine, admitted that with Union No.8 striking, production would be seriously affected even if the others continued working.

The crowd outside the university building is believed to have been mostly made up of Union No.8 members, who marched around Rancagua after the decision was taken to reject the company's proposal. Local TV broadcasts described the Union No.8 assembly that

had taken the strike decision as "tense" with miners "worked up".

In spite of Union No.8's determination to go ahead with the strike - the second this year at Codelco, after Chile's biggest mine, was paralysed two weeks last month - Mr Courard said: "We were very close to reaching an agreement [with Unions No.1 to No.7] and the leaders themselves had asked for the postponement to give them time to explain to the rank and file the new contract and submit it to a vote on Friday."

Meanwhile, 1,100 workers went on strike at El Indio, Chile's largest gold mine, which has an annual production of 220,000 Troy ounces, plus 27,000 tonnes of copper.

Workers at El Indio, owned by Toronto-based Lac Resources,

were demanding a 35 per cent real increase in wages, while the company was offering only a 12 per cent rise.

Mr Maximo Diaz, human resources manager at the mine, said that the company could not satisfy union demands. "Last year our after-tax profits were \$11m," he said, "and the bill to satisfy miners' demands would be \$16m."

He said the company had enough stocks to stand a work stoppage for "two months if necessary".

Mr Arce, who for years has successfully imported peanut butter from Argentina, had waited for months, along with other importers, and peanut butter users, for a presidential decision to expand the quota. Finally, in March the International Trade Commission advised President Bush to allow a 300m lb increase.

However, the free trade advocates of the US Trade Representative's Office were busy at the time trying to get Congressional renewal of the president's fast-track trade negotiating authority. Reportedly, they gathered some of their support from Southern legislators by agreeing to oppose the expanded quota.

President Bush finally acted on July 5, but only sanctioned a 100m lb quota. To ensure there was no slippage in the 26-day limit on imports, congressmen urged the president, in a letter, "to maintain this date for entry and not to grant any deadline extension or waiver".

The Customs Service entered the picture, requiring that the peanut imports have a USDA inspection certificate or that the importer deposit a bond worth triple the value of the shipment.

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In France prices are also falling and in Ireland, Brussels officials believe that the beef processing industry is deliberately trying to force prices down to trigger the safety net - which the industry finds provides predictable and guaranteed income.

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Eastern Germany's incorporation into the EC last year led to the slaughter of 20 per cent of its dairy herd to meet the milk quota system. Calf imports from eastern Europe have tripled from 1988, and the Gulf crisis lost the EC exports worth about 300,000 tonnes.

EC spending on beef is expected almost to double this year against last, to about \$5bn, and Brussels has restricted imports from eastern Europe and persuaded Germany to dispose of its still huge surplus from the new eastern Länder in the Soviet Union and Romania, Mr MacSharry said.

## Low metals prices result in 'relatively modest' mining cuts

By Kenneth Gooding, Mining Correspondent

**M**INING AND metals companies so far have announced relatively modest cuts in production capacity even though metals prices have fallen sharply during the recession which is affecting a large part of the industrialised world.

Closures completed or planned between 1990 and 1992 by the copper industry, for example, account for about 233,000 tonnes of annual capacity, according to an analysis by the mining team at Ord Minnett, part of the Westpac banking group, and the Metals & Minerals Research Services consultancy organisation.

This represents about 2.74 per cent of last year's copper output in countries outside the former Communist bloc. Copper prices have stayed high despite the widely held view that there will be a supply surplus this year. The London Metal Exchange spot price for copper fell by only 8.7 per cent, from US\$1,174 a lb to \$1,072, in the first seven

months of 1991.

Of the metals traded on the LME, lead showed the biggest price fall in the period, by 31.3 per cent, from 38.3 cents a lb to 26.3 cents.

The Ord Minnett-MMRS analysis shows that production cuts planned or implemented by lead companies total 108,000 tonnes of annual capacity or 2.46 per cent of last year's output of 2.63 cents.

Zinc suffered a price drop almost as substantial as that of lead - by 27.8 per cent from \$2.74 cents a lb to \$2.23 cents. Cuts planned by the industry are also relatively substantial: 361,000 tonnes of capacity or 6.9 per cent of last year's output of 5.9 cents.

However, this includes worn out capacity being closed to make way for Cominco's Red Dog mine in Alaska, the world's biggest lead mine, which came into production last year.

Ord Minnett and MMRS point out that some of the other cuts and closures planned by metals industry are

not necessarily related to the recessionary conditions.

Aluminium prices were already relatively depressed at the start of 1991, but in the first seven months fell by another 8.9 per cent from 69.6 cents a lb to 63.4 cents. Planned cuts in primary aluminium smelter capacity total 250,000 tonnes or 1.7 per cent of last year's output.

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## US peanut importers fail to fill raised quota

By Nancy Dunne in Washington

**P**RESIDENT Bush's decision to raise the US peanut quota to 100m lb from 1.7m lb resulted in an increase in imports of only about 17.2m lb, according to US peanut brokers.

Only Argentina had new crop peanuts available for export, and it was almost impossible to import even 100,000 lb in the 25 days given by the presidential proclamation.

Miners are negotiating in two groups, with Unions No.1 to No.7 operating as one bloc and Union No.8, the largest and most militant, bargaining separately. Late on

Wednesday night Union No.8,

which groups mine and contractor employees, opted to reject the latest company offer and decided to strike, while the others continued working.

Mr Arce, who for years has successfully imported peanut butter from Argentina, had waited for months, along with other importers, and peanut butter users, for a presidential decision to expand the quota. Finally, in March the International Trade Commission advised President Bush to allow a 300m lb increase.

However, the free trade

advocates of the US Trade Representative's Office were busy at the time trying to get Congressional renewal of the president's fast-track trade negotiating authority. Reportedly, they gathered some of their support from Southern legislators by agreeing to oppose the expanded quota.

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## Soviets likely to need more credits after poor harvest

By John Lloyd in Moscow

**T**HIS SOVIET harvest, now being gathered looks like being the worst for many years. This, coupled with the country's chronic shortage of hard currency for importing grain, is likely to force the USSR to press the West for further credits for grain imports to avoid hunger this winter.

Figures from the ministry of agriculture and local sources show that by the end of July 68m tonnes of grain had been threshed - 6m tonnes less than last year.

Throughout the country drought has reduced the produce per acre to 22.6 centners - about 10 per cent less than last year.

Sales of grain to the state are also lower than last year, because of widespread hoarding by producers.

As a result of the drought, grain reserves are falling rapidly, and the ministry has issued a decree to ban grain exports.

Collective and state farms have grain in order to barter it later as prices go up for

machinery and other goods. Mr Fyodor Senko, the Soviet deputy prime minister, has warned that this practice "would make it very difficult to find the amounts needed".

A report yesterday in the hardline newspaper Sovetskaya Rossiya said that machinery was "totally unprepared" for the harvesting campaign.

For instance, in the usually highly productive area of Voronezh, 2,000 combines are standing idle for lack of spare parts, and only 2,500 tractors have been delivered where 15,000 are

bring in as much of the harvest as possible.

The commission has the right to fix the amounts of grain given to the government by state and private farms, and to requisition trucks and even private cars to transport it to warehouses. Soldiers, school and college students and factory workers will be pressed into service in the fields in an effort to avoid critical shortages.

In a meeting with republican leaders at Novo Osvobo last week, Mr Mikhail Gorbachev, the Soviet President, announced that they had agreed emergency measures for ensuring adequate food supplies. "We must find and we will find the necessary ways", he said.

The Soviet Union has just been granted \$1.5bn (\$890m) worth of credits to buy grain and feedstock from the US.









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Inv.	Price	Offer + w	Yield	Inv.	Price	Offer + w	Yield	Inv.	Price	Offer + w	Yield	Inv.	Price	Offer + w	Yield	Inv.	Price	Offer + w	Yield	Inv.	Price	Offer + w	Yield	
N & P Life Assurance Ltd																								
Life Managed Div, London WCR 500	071-020-2348	4.1		Royal Heritage Life Assurance Ltd - Contd.				Shield Assurance Ltd				Swiss Life (UK) PLC				EU Capital Fd Mgt (C) Ltd								
Dividend Fund Pl.	106.5	106.5	-0.1	Initial Equity	115.5	116.0	-0.1	General Securities	125.5	125.5	-0.1	General Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Dividend Fund Pl.	110.4	110.4	-0.1	Accum. Fund	120.5	120.5	-0.1	Guaranteed Fund	120.5	120.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Dividend Fund Pl.	114.0	114.0	-0.1	Accum. Plus Fund	125.0	125.0	-0.1	Guaranteed Fund	125.0	125.0	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
National Financial Management Corp PLC				Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
72 Grosvenor Rd, Mayfair, W1X 8JU	020-7020339			Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Life Funds				Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Managed Growth Fund	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Prudential Funds	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Managed Growth Fund	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Prudential Fund Pl.	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Prudential Fund Pl.	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Prudential Fund Pl.	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Prudential Fund Pl.	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
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Prudential Fund Pl.	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5	-0.1	Henderson Life Ltd	105.0	105.0	-0.1	EU Capital Fd Mgt (C) Ltd	112.0							
Prudential Fund Pl.	112.0	112.0	-0.1	Prudential Capital Life Assur. Co Ltd				Guaranteed Fund	125.5	125.5														





## WORLD STOCK MARKETS

AUSTRIA		FRANCE (continued)		GERMANY (continued)		NETHERLANDS		SWEDEN (continued)		CANADA														
August 1	Sec	+ or -	August 1	Fr.	+ or -	August 1	Sec	+ or -	August 1	Kroner. + or -	Sales Stock	High	Low	Close	Cong	Sales Stock	High	Low	Close	Cong				
Austrian Airlines	2,950	-10	Baptiste-Cay	500	-10	Continental AG	193.50	+12	Siemens AG	90.90	+0.50	Electrolux B Free	274	+2	2000 Cominco	320	323	310	+2	112200 Coopera Re	310	308	308	
EA General	3,050	-10	Bayerische Mot.	1,000	-10	APF Indl Bus Ind	100	-10	Ericsson	1,000	+0.00	Ericsson	1,000	+0.00	2000 Cominco	320	323	310	+2	12200 Scott Paper	320	315	315	
EVN	942	-7	Bayerische Staats	2,370	+10	BMW	120	-10	Abellio	80.50	+0.50	Globe	1,000	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
Festnightspark	1,010	-10	Bayerische Staats	1,043	-10	Daimler-Benz	720	-10	Almex	114	+0.50	Incentive B Free	155	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
Persenbergs Zentra	1,700	-10	Bayerische Staats	1,042	-10	Deutsche Bank	162	-10	Almex	114	+0.50	Industrie B Free	155	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
Rheinkonzer Brz	1,490	+10	Bayerische Staats	1,042	-10	Deutsche Bank	162	-10	Bel-Lock Ind Res	202.50	+0.50	Intel Free	155	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
Rheinkonzer Brz	1,700	-10	Bayerische Staats	1,042	-10	Deutsche Bank	162	-10	Bel-Lock Ind Res	202.50	+0.50	Intel Free	155	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
Verbindl Brz A	500	-10	Bayerische Staats	1,042	-10	Deutsche Bank	162	-10	Bel-Lock Ind Res	202.50	+0.50	Intel Free	155	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
Wiesnberger	3,360	-73	Bayerische Staats	1,042	-10	Deutsche Bank	162	-10	Bel-Lock Ind Res	202.50	+0.50	Intel Free	155	+0.00	2000 Cominco	320	323	310	+2	111200 Scott Paper	320	315	315	
<b>BELGIUM/LUXEMBOURG</b>		<b>FRANCE (continued)</b>		<b>GERMANY (continued)</b>		<b>NETHERLANDS</b>		<b>SWEDEN (continued)</b>		<b>CANADA</b>														
August 1	Fr.	+ or -	August 1	Fr.	+ or -	August 1	Sec	+ or -	August 1	Kroner. + or -	Sales Stock	High	Low	Close	Cong	Sales Stock	High	Low	Close	Cong				
ALCZ-Union Min	2,315	-10	Alcatel	1,950	-10	Continental AG	193.50	+12	Electrolux B Free	274	+2	2000 Cominco	320	323	310	+2	112200 Coopera Re	310	308	308				
Bank & Luf	11,300	-10	Alcatel	2,370	+10	Continental AG	193.50	+12	Ericsson	1,000	+0.00	Ericsson	1,000	+0.00	2000 Cominco	320	323	310	+2	12200 Scott Paper	320	315	315	
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Bank & Luf	11,300	-10	Alcatel	2,370	+10	Continental AG	193.50	+12	Ericsson	1,000	+0.00	Ericsson	1,000	+0.00	2000 Cominco	320	323	310	+2	12200 Scott Paper	320	315	315	
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**NEW YORK STOCK EXCHANGE COMPOSITE PRICES**

3:15 pm prices August -





# RECRUITMENT

**Sult** JOBS: Readers take distinctly disputatious view of what the reasoning process entails

## If you're so clever, now try solving these

less willing to acknowledge defeat may have missed it too, I am going to do so again:

+ 197485  
+ 522485  
= 723970

As it happens, I also have another motive for repeating both question and answer. It is to defend myself against a charge brought against me by more than two dozen people who, despite managing to crack the problem as printed, dispute my statement that it entails the sort of reasoning gauged by Intelligence Quotient tests.

Indeed, it is a good 96 hours since I received even as much as a plea for the answer to the problem that caused the influx, first printed on June 12. As enduring readers may remember, it is an addition sum in which three numbers have been translated into men's names, the top two of them adding up to the third. Each digit from 0 to 9 is always represented by the same letter, and the task is to decode the letters back into figures.

**GERALD**  
**DONALD**  
**ROBERT**

Now with all due respect to the most recent petitioner for the answer to that particular example, he cannot be an enduring reader. For in an early albeit vain attempt to staunch the flood, I in fact printed the solution the very next week. Nevertheless, since others

version of the problem, which he first saw years ago (probably in the late Sir Frederic Bartlett's book Thinking, which is where I plucked it from). The clue was that D = 5.

Mr Chapman is right to say I suppressed it. My grounds for doing so were that, in view of previous evidence of the mental powers of this column's readers, it seemed best to avoid muddling the problem too easily.

But I cannot understand how the omission of that particular clue could have removed the reasoning element from the exercise or the mystery of it done the opposite.

To me, "reasoning" means forming conclusions by systematically applying rational rules which, in the case of Gerald + Donald are the rules of standard arithmetic.

True, trial-and-error is also involved. But that is surely so in all mental problems except a few of the syllogistic variety which are too simple to be much use, purely in themselves, in real life.

Moreover, the trial-and-error process seems inescapable in a couple of similar problems that Anthony Chapman has come up

with, even though in both cases definite clues are supplied – as the Jobs column is going on holiday for the next three weeks, readers may care to tackle them meanwhile. The first, the clue being R = 4 is:

A	
+ MERRY	
+ XMAS	
= TURKEY	

The other, in which S = 3, is:

CROSS	A
+ ROADS	
= DANGER	

In case those prove too easy, however, one Michael Moloney has produced a poser of another kind.

It seems that three friends had a meal in a cafe, the bill coming to precisely £30. Too mean to give a tip, they each produced a £10 note. When the waiter gave the proceeds to the cafe-owner, he decided that as the three were regular customers, he'd charge them only £25. So he put the £5 in the

drawer and handed five £1 coins to the waiter, telling him to give them back to the diners.

But having had no tip, he kept the diners just £1 apiece. Hence the problem. Although the three £1 notes originally coughed up made £30, the diners have each received £1 back. Three times £1 is £3, which with the £2 kept by the waiter comes to £25. What has happened to the threeth pound?

NOW to the table below which presents yet another puzzle. It is why may levels in City of London banks are in all respects so much higher than in other fields of work in Britain.

As regular readers will know, that is certainly true of the salaries and cash bonuses bankers typically

receive. But the figures, drawn from City recruitment consultancy Jonathan Wren's latest survey covering 5,400 bank employees in London, indicate that the same goes for fringe benefits as well.

The table shows the value of the various types of perk typically received by staff at four different ages. They are a senior credit analyst or something similar aged 35, a lending officer or the like at 38, a 35-year-old who might be a corporate finance executive, and a deputy chief dealer, perhaps, of 40.

When all types of the City perks are taken together, their value ranges up from 31.5 per cent to 40.9 per cent of salary. By comparison, the Noble Lowndes consultancy's survey, covering managers across British industry and commerce as a whole shows that the perks of all

executives, including company chiefs and other directors, have an average value slightly under those of the 25-year-old banker at 31.6 per cent of a salary of £52,234.

**RECRUITER** Dudley Edmunds of Kidsom Impex seeks a pair of senior spot traders as well as two corporate dealers for the London arm of an bank he may not name. He promises to honour requests not to be named to the employer as yet.

The spot pair need success in trading a major currency and knowledge of all European sorts. Salaries up to £100,000 at most, plus bonus and usual perks.

Likewise, except for salaries of £80,000-£90,000, for the corporate brace who need contacts besides success in the European markets, and linguistic skills.

Inquiries to 29 Pall Mall, London SW1Y 5LP; tel 071-321 0336, fax 071-976 1116.

**Michael Dixon**

Age	Basic salary	Mortgage subsidy	Company car	Pension	Loans	Medical cover	Other perks	All perks	% of salary	Total package
25	25,000	3,750	–	3,500	50	400	210	7,950	31.8	32,950
30	35,000	5,250	3,000	4,900	110	600	240	14,700	42.0	45,700
35	45,000	6,000	4,800	6,300	150	900	270	18,400	40.3	53,400
40	60,000	6,000	6,000	8,400	150	1,300	300	22,750	36.9	62,150

### BANKING FINANCE AND GENERAL APPOINTMENTS

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Our Client is a Japanese investment bank of repute, keen to recruit an intelligent, creative, independent individual, capable of becoming involved in every aspect of M&A business.

You should have excellent analytical and research skills with experience of data retrieval and financial modelling and will provide support for presentations, proposals and documentation completion. As a member of a small team you will be able to take on a high degree of responsibility with corresponding visibility within the department and the firm.

Please send your CV to David Woolf, Juniper Woolf Nucleus Consulting Partnership, Gemini House, 180 Bermondsey Street, London SE1 3TQ, quoting reference C983. Please also stipulate in your covering letter any organisations to which we should not forward your details.



SEARCH & SELECTION RECRUITMENT ADVERTISING

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This international house which is enjoying continued growth is currently seeking a junior executive for its Mergers and Acquisitions department.

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For further details please contact Julie Ryford or Debbie Mayhew on (0171) 529 0770 (ext 400) or (0171) 579 5776 (evenings and weekends) or send your cv in complete confidence to: 16-18 New Bridge Street, Blackfriars, London EC4V 6AU. Or fax (071) 543 3908.

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recruitment specialists

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Please contact Nigel Haworth or Norma Given (Trading and Marketing), or Helen Hight (Accounting)

Jonathan Wren & Co. Limited, Financial Recruitment Consultants  
No. 1 New Street, London EC2M 4TP  
Telephone 071-623 1256 Facsimile 071-626 5259

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The total rewards package includes a competitive salary, performance related bonus and an attractive range of benefits.

Please send your CV/brief career history to: The Response Bureau, 30 Finsbury Street, London EC4A 4EA. Please quote Ref 50701/1 on your envelope.

Please indicate, in a covering letter, any companies you would prefer your application not to be forwarded to.

### Barkers LBW

### European M & A Manager

An established UK merchant bank with a particularly strong presence in the Corporate Finance sector, we are now well placed to expand our European M & A activities. As part of this development we wish to recruit an M & A Manager with a specific brief to support business development and marketing activity in Germany and Spain.

The ideal candidate will have city-based, transaction-led background and proven deal experience and client contacts in both the above countries. Fluency in English, German and Spanish is essential along with an excellent academic record and strong M & A experience.

In the first instance, please write to Box A1587, Financial Times, One Southwark Bridge, London SE1 9HL.

### CONTINENTAL EUROPEAN FUND MANAGER

Company  
Lloyds Investment Managers Ltd is the institutional investment arm of Lloyds Merchant Bank Ltd. The £5 bn under management includes unit trusts, offshore funds, pension funds, investment trusts, country funds, life company funds and other portfolios in established and newly emerging markets.

The person appointed will participate in all activities of the team including asset allocation, portfolio construction, assessment of investment instruments, company analysis and portfolio investment decisions. Participation in marketing and product development will also be expected. Qualifications Candidates must be able to demonstrate a proven record of achievement in the management of relevant portfolios with an emphasis on unit trusts. It is unlikely that anyone with less than three years' experience of Continental European fund management and a background in research would possess the necessary qualifications for this position.

Remuneration The competitive package offered will include full banking benefits.

#### Applications

Please write in confidence with full cv, performance record and details of current salary to:

Brenda Hill, Assistant Manager, Personnel Department,  
Lloyds Merchant Bank Ltd, 48 Chiswell Street, London EC1Y 4CX

## SOLICITOR FOR COMPLIANCE/ IN-HOUSE LEGAL ROLE

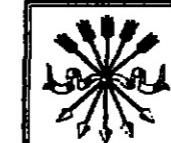
N M Rothschild & Sons Limited, a leading international merchant bank, requires a qualified solicitor (or barrister) to undertake a key role within its Compliance Department.

Acting as deputy to the Compliance Director, the successful candidate will provide advice and support for a wide variety of compliance, legislative and regulatory issues across the full spectrum of the bank's activities. The role will entail extensive liaison with the bank's most senior personnel as well as with external lawyers and regulatory authorities, and could provide an excellent base for subsequent career development in other areas of the bank's activities.

In addition to a legal qualification, candidates should possess a good honours degree plus around 4-6 years' post-qualification experience gained either in a senior professional role with a large City firm or within the compliance or in-house legal function of a major City-based financial institution. Well-developed interpersonal skills, including the ability to negotiate effectively at the highest levels, are essential.

A highly competitive salary will be offered for this important position, together with company car and the usual range of banking benefits.

In the first instance, please send a personal résumé, detailing your experience and noting your present remuneration, in the strictest confidence to: Andrew S May, N M Rothschild & Sons Limited, New Court, St Swithin's Lane, London EC4P 4DU.



## N M ROTHSCHILD & SONS LIMITED

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### Marketing executive

### Senior administrator

#### City of London

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Yamaichi Securities is one of the world's leading securities houses, with 40 offices spanning 24 major financial centres. In London, Yamaichi International (Europe) is its European flagship employing over 350 people from twelve countries.

Two key positions have arisen for experienced stock lending executives.

The first position is for a marketing executive, who has both technical and sales skills, to be responsible for marketing the services of Yamaichi's stock lending department to the company's client base and to develop new business.

The second position involves the control of Yamaichi's risk exposure and the efficient settlement of overseas stock lending and borrowing transactions, as well as providing general marketing support to the stock lending department.

Candidates should have a strong background in the securities industry and at least two years' experience of overseas stock lending business.

Salary will not be a limiting factor for the right candidate.

Applicants should submit a detailed cv, in confidence, to Ian Rennardson, Personnel Manager, Yamaichi International (Europe) Limited, Finsbury Court, 111-117 Finsbury Pavement, London EC2A 1EQ.

Member of the Securities and Futures Authority and Member of the London Stock Exchange

## US MARKETING

### Financial Services — Edinburgh Outstanding Career Opportunity

Baillie Gifford's reputation as one of the UK's top investment managers continues to grow in the UK and internationally. Stability, both in terms of corporate style and people, unquestioned integrity and investment skill, plus well targeted marketing and selling by senior staff have all helped to achieve the current position of £4 billion under management and an increasing level of enquiries from pension funds and consultants.

In 1987 they took a long-term view of the North American market and appointed an overseas marketing manager who has since become a partner. His success and increasing involvement in other aspects of the firm plus the fast growing level of business from the US and Canada through his contacts and recent joint ventures has led to a requirement to recruit a 'No. 2'.

The role will be to continue to secure through consultants and direct marketing the management of the international segment of major North American pension funds.

Based in Edinburgh, you will create and maintain relationships by phone and mail with senior executives of some of the world's top companies and will carry out at least 4 major prospectus and marketing trips per annum.

This is a quite outstanding long-term career opportunity, which will attract confident self-motivated individuals who can demonstrate business development skills in a financial environment. Probably a graduate you will see this as an ideal opportunity to build on your experience and establish a long-term, varied career.

To apply in confidence, send a detailed CV, stating salary requirements to Douglas Kinnaird quoting ref: 5212/FT. PA Consulting Group, Number Two Blythswood Square, Glasgow G2 4AD.

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## FINANCIAL SERVICES

### General Manager — Marketing Scotland Top salary, bonus, car, mortgage etc.

Britannia Life has undergone several major changes in recent months which have massively strengthened its market position. The demutualisation of FS Assurance and merger with Britannia Building Society to form Britannia Life was a first in the industry, the benefits of which are now flowing through. They are also in the process of acquiring another life company which at a stroke will add £800m of investment funds to their portfolio.

Being a small life assurance company currently with 400 staff they have grown steadily by capitalising on their ability to react to market opportunities and deliver appropriate products such as pensions, life assurance, unit trusts and PEPs, quickly into their distribution network.

To further this, and give even greater market penetration, they wish to recruit a financial services marketing specialist for this new and senior post. Based on an understanding of the technical aspects of current and potential products, the three key tasks of the role will be: to provide an effective research function to identify market and product opportunities, to create and manage an effective corporate marketing strategy, and as a member of the corporate planning committee help shape the ongoing plans of the company.

This is an exciting opportunity to take a lead role in the further development of a young and aggressively growing group, and will attract high calibre marketing professionals whose career clearly demonstrates classic marketing success at a senior level in a financial services environment.

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Economist/Analyst, eager to apply leading edge approaches within an intellectually stimulating environment. You should have a good degree in Economics or a quantitative discipline with at least 2-3 years' strong economics experience. Confident, communicative with well developed interpersonal skills, your background could be in almost any sector of the financial markets.

We are offering a competitive salary, depending on experience, plus valuable financial sector benefits. Please write, enclosing your CV, to:

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Senior executives have identified the compliance and control area as presenting opportunities to the organisation rather than as imposing restrictions. They are consequently intent on building a team of high-calibre professionals at both senior and middle management levels who can share and implement this philosophy.

We are therefore keen to talk to candidates who have a background in compliance including exposure to IMRO and LAUTRO rules and who can demonstrate the flexibility to deal successfully with a wide range of contacts both within the organisation itself and at the regulatory bodies.

Please contact Belinda Harris or Adrian Barrett, on 0727 40660, (evenings 081-203 4543) or write with a curriculum vitae to the address below.

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- Supporting Origination effort with sophisticated borrowers.

Risk management experience and a good understanding of both credit spreads and fixed income cash and derivative products, is essential, as is a background in either a Syndicate or other related areas such as Swap Trading, Financial Engineering, or Bond Trading.

The ideal candidate must be technically proficient, an excellent communicator, and highly self motivated, as well as capable of, and interested in, inspiring others. He/she must also be capable of assessing and acting on information whilst working under immense pressure. European languages a plus though not essential. Age preference 27-35. Compensation includes a competitive base salary, performance related bonus, company car, and other usual benefits.

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You will report directly to the board, and assist the directors in the design, implementation and operation of the company's key products. You will also have day to day responsibility for the company's general operations.

Your qualifications will include a thorough understanding and database knowledge of most major equity and derivative markets, and some knowledge of trading mechanisms within one major market area. You will have a clear ability to work and thrive in a small close knit team. Ideally, you should be educated to A Level standard and have five plus years relevant experience. A major foreign language is a plus.

Package to £35,000 and attractive benefits.

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Candidates should be capable of handling a high level of retail business and have a proven record of trading profitably. For successful candidates, this is an attractive career opportunity offering a very competitive remuneration package.

Please write in confidence with full CV to: J.D. Vine, (Ref: FT1317), Vine Poterton Limited, 152/3 Fleet Street, London EC4A 2DH.

Please state separately if there are any banks in which you would not be interested.

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RECRUITMENT ADVERTISING

### PAPER MILL - MANAGER (PM4 Paper Mill)

#### The Company

Smith Stone and Knight Ltd, based in Birmingham, is one of the main producers of Paper for the corrugated board industry in the UK. Currently SSK has an annual production capacity of about 150,000 tonnes of paper and employs 200 personnel. The turnover is approximately £30,000,000.

Since 1989 a large investment was realised which made SSK one of the most modern plants of its kind.

Smith Stone and Knight is a 100% subsidiary of Recycled Paper Europe B.V. based in the Netherlands.

Together with its sister companies in the Netherlands and Germany it belongs to the top 5 waste based paper producers in Europe.

The company policy is to achieve a continuous strengthening of its position by quality improvement, automation, customer services and by investing in equipment and its employees.

We are in search of qualified Production Manager who can be in charge of our main production facility - the PM4 machine (85% of the company's output) and who has the ability to develop a more demanding position within a few years.

#### The Position

The PM4 Manager is responsible for the operational aspects of the PM4 paper mill. This includes the production organisation as well as the engineering and technical departments.

Main areas of attention are:

- to ensure availability of products within quality, cost and sales targets.
- to ensure the continued development of the production facilities of the PM4 mill through technological innovation and investment.
- to review efficiency and productivity throughout the PM4 mill and develop and implement project programmes to reduce product costs.
- to prepare and review targets and budgets for the PM4 operations.

The PM4 manager reports directly to the Managing Director and is a member of the management team. Therefore he will also be involved in the development of the company as a whole, both day to day and long term.

#### Requirements

This demanding position requires a person who:

- is a university graduate, e.g. chemical engineering.
- has ample experience in a production management position in the paper, chemical or related industry.
- is keen to optimise technical and organisational processes.
- has personal qualities like flexibility, commitment, people management skills, thoroughness and tenacity.

#### Conditions

Rewards include an attractive salary, company car, private medical insurance, pension scheme and relocation assistance where appropriate.

#### How to Apply

For more information about this position you can contact Mr I.W.J. Meekin, Managing Director, Tel: 021 327 1381.

Please send full personal and career details in confidence to:

The Managing Director, Smith Stone and Knight, Trevor Street, Netherton, Birmingham B7 5RE

**Smith Stone & Knight**

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CITY

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Ideally, you will be in your early - mid twenties, a graduate with a numerate degree and 2-3 years banking experience. You must have acquired strongly developed credit skills, ideally via a structured credit analysis programme, with a clear understanding of the concept of relative value. Exposure to a Capital Markets environment is also

highly desirable. Although you will ultimately become responsible for your own profit and loss account, previous trading experience is not essential as those skills will be developed on the desk.

This position offers the opportunity to join a successful, innovative, "leading-edge" team and allows considerable scope for individual initiative within a strongly team-oriented culture. A highly competitive remuneration package is offered which reflects the importance our client attaches to this role.

*In the first instance please send a Curriculum Vitae to Loretta Quigley, Lombard Consultants, 12 Grosvenor Court, Bow Lane, London EC4 (fax: 071-236 6128) or call her on 071-236 5858.*

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The City may be talking doom and gloom, but UBS is still flourishing. Continued business development has created growth in our Banking Division and we now intend to strengthen our team by recruiting young experienced specialists of the highest calibre:

#### Credit Analyst

The investment banking counter-party risk team is being strengthened and we would like to hear from Analysts with a strong commercial banking background (ideally trained by a US Bank), to assist in this development. The position clearly offers further career potential, as it will involve exposure to an unusually wide range of products. Our best candidates will be ACIS qualified, probably in their twenties, and, crucially, able to demonstrate both inter-personal skills and the ability to use their initiative.

#### Systems Supervisor/Database Administrator

The new Systems Supervisor will be responsible for managing the data flow, maintaining the credit information and corporate structures and, above all, maintaining data quality on our UK credit system. Our ideal candidates will be PC literate with good knowledge of both banking products and corporate structures, and will have the personal strengths to flourish in such an environment—and to take advantage of the career potential the position offers.

For both these positions, the attractive salary will be supplemented by our excellent benefit package.

Please send full career details to Lorna McArthur, Personnel Manager, UBS, 100 Liverpool Street, London EC2M 2RH.



## CORPORATE FINANCE - EASTERN EUROPE

N M Rothschild & Sons Limited is an international merchant bank highly regarded for its corporate financial advisory services. The bank's position as a leading force in worldwide privatisations has created the need to fill two London-based roles concentrating on advisory work primarily for Eastern and Central European assignments.

Both roles will entail the marketing and execution of a broad range of corporate finance services - particularly relating to privatisations, international equities and trade sales - and will require extensive travel to Eastern Europe.

### SENIOR MANAGER / ASSISTANT DIRECTOR

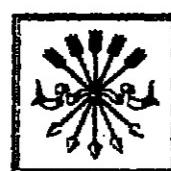
Candidates should have several years' proven experience in UK and international corporate finance, including privatisations, and will ideally have a working knowledge of at least one Eastern European language.

### EXECUTIVE

Candidates should be fluent in written and spoken Czech plus at least one other Eastern European language and/or German, and should also have further professional experience of the international securities market.

The remuneration, which will include profit-sharing and an excellent range of benefits, will be highly competitive.

In the first instance please send a personal résumé, detailing your experience and specifying which post is of interest, in the strictest confidence to: Andrew S May, N M Rothschild & Sons Limited, New Court, St Swithin's Lane, London EC4P 4DU.



**N M ROTHSCHILD & SONS LIMITED**

## MARKETING EXECUTIVES PROFESSIONAL SERVICES

Our client is seeking to expand the highly specialised services that it provides to an extensive range of publicly listed companies throughout the U.K.

An extensive marketing programme has been started and the team needs to be strengthened to support and sustain this effort. Executives will need energy, patience, communication skills and a professional approach to win the confidence and commitment of new clients.

The ideal candidates will have had several years experience in a professional environment, marketing services for the corporate finance department of banks or stockbrokers to PLC main board directors.

These are key positions and carry an excellent base salary plus a performance related bonus, etc. Please send a detailed CV to:

**JEFFREYS HENRY**  
Chartered Accountants  
Finsgate  
57 Cranwood Street  
London  
EC1V 9EE  
Fax: 071-608 1983

**SALARY £30 - 50,000 P.A.  
PLUS BONUS & FULL BANKING BENEFITS**

**SW1**

Nikko, as one of the acknowledged leaders in Japanese equities broking, is looking for an exceptionally able salesperson to join an established team.

## Japanese Equity Sales

Ideally you should be a graduate with 3-5 years' experience in Japanese equity sales with a firmly established client base. A knowledge of equity derivatives and quantitatively managed financial products would also be of benefit to us.

Please call Alastair Wood on 071-222 3583 for an informal discussion or write to him at: The Nikko Securities Co., (Europe) Ltd., 55 Victoria Street, London SW1H 0EU.



## ASSET FINANCING: OPERATING LEASING

Capital Charter plc, part of the Capital Leasing Group and subsidiary of The British Linen Bank of Edinburgh, specialises in writing Operating Leasing transactions for Transportation, Materials Handling, Construction and Printing assets. The Company takes full Residual Value exposure based upon exhaustive research, and transactions comply fully with SSAP21 and Local Authority instruments. In addition developing a significant presence in the asset distribution chain through the establishment of Joint Companies such as ERF Leasing Limited, Capital Charter marketing direct to potential lessees. It is to consolidate upon a successful start that the Company is now able to create an exciting opportunity for an individual with the right qualities. The person appointed is likely to be a graduate, aged 28-35, with considerable experience of successful negotiation of middle- to big-ticket leases with major UK corporate clients. He or she will be conversant with the balance sheet implications of Operating Lease arrangements. Personal qualities will include a confident and authoritative bearing and the ability to articulate concepts. A high order of self-motivation, personal goal-setting and organisation is required. The remuneration is what would be expected for a specialist position in a major banking group.

C.V.s in the first instance please, to Debbie Rendell, Capital Charter plc, Bridge House, Bridge Street, Staines, Middlesex TW18 4TW



## BUND/OAT TRADER MAJOR HOUSE

(London based) A great opportunity for a proven experienced market maker age 25-35 who is used to servicing sophisticated institutional accounts. Product knowledge / familiarity with Life, Matif, DTB essential.

The ideal person will be a very resourceful self starter who can generate good trade ideas and work well with salespeople, in a pressurised environment. European languages a plus though not essential.

Comp includes a very competitive basic salary, performance related bonus, company car, and other usual benefits.

Please write in the strictest of confidence to Box A1578, Financial Times, One Southwark Bridge, London SE1 9HL

## INTERNATIONAL FUND MANAGEMENT

A new, well capitalized London based fund management company requires two highly skilled individuals

### DERIVATIVES PORTFOLIO MANAGER

You will be involved in the management of commingled funds involved in Hedge and Index activities. As such, you will have extensive knowledge of equity derivative theory, and practical knowledge of European and Japanese Cbonds/Warrants/Options markets.

Educated to Undergraduate level, you will have 3+ years of relevant experience, at least one major foreign language, and thrive in a small close knit team.

A generous compensation package with attractive benefits is available for the right individual

Write to Box A1585, Financial Times, One Southwark Bridge, London SE1 9HL.

### SETTLEMENTS MANAGER

You will participate in the design and implementation of sophisticated computer systems capable of setting debt, equity and derivative instruments. You will participate in the selection of global custodians and will play a determining role in managing the growth of the settlements function.

Your skills will include 7+ years of experience, one A level and you will thrive in a small close knit team.

## PROJECT MANAGER

### SECURITIES INDUSTRY SETTLEMENT SYSTEMS

CITY £60,000

DUE TO GROWTH AND EXPANSION, A UNIQUE OPPORTUNITY HAS ARISEN FOR A PROJECT MANAGER TO JOIN AN INTERNATIONAL COMPUTER SOFTWARE HOUSE SPECIALISING IN PROVIDING SETTLEMENT SYSTEMS TO INVESTMENT BANKS AND STOCKBROKERS

THIS IS AN IDEAL OPPORTUNITY FOR A CONFIDENT, SELF-MOTIVATED PERSON AGED BETWEEN 25 AND 35 TO CONTRIBUTE TO THE CONTINUING COMMERCIAL SUCCESS OF A GROWING SOFTWARE COMPANY.

WE REQUIRE A PERSON WHO IS EXPERIENCED IN IMPLEMENTING SECURITIES SETTLEMENT SYSTEMS, HAS STRONG PROJECT MANAGEMENT SKILLS AND A GOOD UNDERSTANDING OF TECHNICAL ASPECTS OF SETTLEMENT SYSTEMS. A DOWNTIME TOLERANCE AND A TEAM SPIRIT ARE ESSENTIAL. TO ACHIEVE CHANCE IS ESSENTIAL. FOR FURTHER DETAILS CONTACT:

HENRY KORTT  
MANAGING DIRECTOR  
MOCOM SYSTEMS LTD  
42 LONDON WALL  
LONDON EC2M 5SS  
071 520 9256



## DERIVATIVE PRODUCTS

GRADUATE WITH A GOOD ECONOMICS, MATHEMATICS OR ACCOUNTANCY DEGREE

A leading International Bank requires two graduates with either economics, mathematics or accountancy related degree to join an existing derivative products group as trainees.

Fluency in at least one European language in addition to English is preferred.

Future prospects include trading or marketing derivative products after an initial training period.

Applicants should reply to the Box No. given below enclosing a detailed C.V.

Write Box A1588, Financial Times, One Southwark Bridge, London SE1 9HL

## INVESTOR AND MEDIA RELATIONS EXECUTIVES

London affiliate of largest independent U.S. financial communications/shareholder solicitation firm seeks Investor and media relations executives.

Relocation experience includes.

Fluency in at least one European language in addition to English is preferred.

Future prospects include trading or marketing derivative products after an initial training period.

Applicants should reply to the Box No. given below enclosing a detailed C.V.

Write Box A1588, Financial Times, One Southwark Bridge, London SE1 9HL

## Appointments Advertising

appears every Wednesday & Thursday  
& Friday (International edition only)

For further information please call

Richard Jones  
071-873 3450

Teresa Keane  
071-873 3199

Graham Loveluck-Edwards  
071-873 3607

## INTERNATIONAL PETROLEUM TRADING CONSULTANCY

An active international trading consultancy in London is looking for one or two professionals to join the group to cover increased demand of their services.

The ideal candidates will be in their early 30's with experience in refinery production planning scheduling and economics.

If you want to break out from a routine job to the challenging world of oil trading this could be the job you have been waiting for.

Salary plus profit participation will be offered commensurate with experience.

If you feel you are the right candidate please forward your C.V. to the Managing Director, marked personal, to:

Write Box A1581, Financial Times,  
One Southwark Bridge, London SE1 9HL

## APPOINTMENTS WANTED

### "Communications opportunities in changing markets require special skills"

- You require a London-based PR professional to spearhead your drive for a high market profile and to organise your corporate communications strategy.
- I require a challenging role to which I bring ten years of blue chip experience, a flair for logistics and a sound judgement of markets and opportunities.
- Write today for my CV:

A1592, Financial Times,  
One Southwark Bridge,  
London SE1 9HL

## CORPORATE COMMUNICATIONS

Specialist with strong marketing background seeks post with UK or International company.

First-class client and media experience with record of consistent achievement. Investor relations skills. European languages. MBA.

Please write to box A1591  
Financial Times One Southwark Bridge, London SE1 9HL

## MARKETING & CLIENT SUPPORT

### FINANCIAL SERVICES

SHAW DATA SERVICES is a long-established US company providing computer services to asset managers. It has over 260 clients with US £450 billion under management. The company opened its London office a year ago with the intention of developing its business in the UK and Europe.

The London office is planned to grow rapidly and we are looking for a key person in the position of Marketing Executive. The person selected will be involved in market analysis and in the development of market strategies for the UK and other important European financial centres. He/she will have direct relationships with existing and potential new clients and will have the responsibility for supporting those clients in the use of Shaw Data products and services.

The ideal candidate will have a good degree (or equivalent work experience) and five or six years experience in an asset management or other financial services organization. He/she should be used to working with PCs and other computers and have some understanding of systems design.

This is an exceptional opportunity for a person with suitable skills and motivation to join an exciting new operation at the ground floor. Salary is negotiable but is expected to be over £25,000 p.a.

Applicants should write, enclosing a detailed C.V. to Ann Mackey, Shaw Data Limited, 7-11 Finsbury Circus, London EC2M 7TT.

**shaw**  
**data**  
Services, Inc.

## Quantitative Portfolio Management

Dimensional Asset Management Ltd. are looking for an equity portfolio manager. We specialise in quantitative management techniques for pension funds and are best known for our expertise in small companies management worldwide.

The professional we seek should have a good knowledge of quantitative techniques. We will consider promising applicants with no prior experience in fund management whom we are prepared to train. The successful candidate will become responsible for the management of institutional foreign equity portfolios.

Applicants should have at least a good first degree (an MBA or MSc would be welcome) and be numerate and computer literate. They will have the maturity and ability to work independently. They will have some work experience, preferably with a financial institution, and will be able to assume responsibility quickly. Excellent communication skills are required and the knowledge of one or more European languages will be most useful. We invite applications from nationals of all EC countries.

We offer a competitive compensation package and a unique opportunity to grow with an organisation at the forefront of modern portfolio management techniques.

If you are interested, please send your CV directly to:  
Rolf W. Banz, Managing Director,  
Dimensional Asset Management Ltd., 13 Charles II Street,  
London SW1Y 4QU (no telephone enquiries, please)

## General Manager

### Dubai Attractive Remuneration Package

■ This is an excellent opportunity for an ambitious and well seasoned MBA graduate from an American/European University aged 30-40 to play a leading role in the development of a well established growing company. Our client is growth oriented, with exciting plans to expand its existing business in general trading, service industry, information technology and other related activities.

■ The preferred candidate should have gained wide experience in general trading, acquisition of businesses, strategic and operational planning at a senior level and should be familiar with the Middle East environment, and oil related high technology industries and should have superior financial and analytical skills, marketing, and inter-personal skills and the ability to deal with senior management and staff members of the company.

■ The successful candidate will report to and work closely with the owners of the business. His main function is to oversee the management of the company, and to take a long term view of the strategic position of the company. He is expected to initiate, promote and foster the company's strategic planning and to represent the owners in meetings and in setting up policies and procedures and performance reporting.

■ The position offers a competitive basic salary, bonus and family benefits including airfare. Qualified candidates should forward career details including salary history before 31 August 1991 quoting reference MBA/1 to: Mr Sami Ali, Ernst & Young, Executive Recruitment Division, PO Box 136, Abu Dhabi, United Arab Emirates.

**ERNST & YOUNG**

## CAREER CHOICE 1991

Whether you need one graduate or a hundred you will be after the best prospects, and your best prospect for reaching them is by advertising in the Financial Times Career Choice Guide. The chances of you attracting the best candidates this year are not better simply because there will be more graduates chasing less jobs.

The fact is, the best prepared prospects will still choose the job and companies they want, rather than the other way round.

"Career Choice" - the F.T.'s guide for final year undergraduates, is an important part of the preparation. Over 100,000 copies of the guide (one for every final year student) will be distributed on Campus in October. It is also in the F.T. on October 17th so that parents can also ensure it reaches the right audience.

For syndication and rate card call  
Richard Jones on 071-873 3450 or fax 071-873 3065

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## ACCOUNTANCY APPOINTMENTS

**Finance Manager**

Hertfordshire

to £40,000 + Car + Bonus

The company, which has a turnover in excess of £17m, is engaged in the sale and service of life support capital equipment to hospitals throughout the United Kingdom. It forms part of the worldwide Health Care Division of a major international group.

As a member of the Management Team, you will be responsible for providing them with regular and meaningful financial information and analytical support to enable them to run the business more efficiently. You will also be responsible for negotiating lease/rental schemes with customers, in conjunction with the sales activity.

You will be aged 28-35, educated to degree level and a qualified

accountant. You will have experience in a manufacturing environment, preferably capital goods and be familiar with using sophisticated computer based systems to analyse/interpret data to impact both day to day and strategic decisions. You must be commercially aware and have highly developed interpersonal skills.

Success in this role should result in promotion to a more senior position in the medium to longer term.

Please apply in strict confidence to George F. Cross at Management Appointments Limited, (Executive Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Telephone: 071-930 6314, Fax: 071-930 9539.

**MAL**  
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**European Financial Director**

Multi-national Healthcare Company

to £45,000

Western England

With sales in Europe of \$45 million and growing at 25% per annum, this company is world leader in its field. There are manufacturing and distribution subsidiaries in the UK, Germany and France and significant expansion is planned in these territories.

Key tasks will include the provision of strong financial and operational controls throughout Europe, development of a management information base oriented towards enhancing profitability, and leadership of the business planning and strategy

**MSL International**  
CONSULTANTS IN SEARCH AND SELECTION

**Group  
Financial  
Controller**  
Consumer Products

c£40,000, Bonus, Car

North West

**Hawgate  
Sable**

EXECUTIVE SEARCH AND SELECTION

*Investment Manager*  
*Venture Capital*

ACA/MBA

C. £32,000 + Car  
+ Excellent Benefits

Operating in the highly specialised equity investment sector, our client is the developing venture capital arm of a leading international investment management group. An innovative range of financing packages for growth companies, coupled with a recent fundraising exercise, has created substantial domestic and international business opportunities. Prospects for future growth and rewards are considered to be excellent.

An increase in investment activity has generated the requirement to expand the management team with the appointment of an additional executive. Working as part of a well integrated team, the successful candidate will be involved in the identification and analysis of potential investments, in addition to the negotiation and structuring of such transactions. Specifically, this will encompass research into selected markets, the generation of deal flow, and the identification of potential business partners. The appointee will also provide hands-on support in monitoring and helping to improve the long-term profitability of investee companies, through the development of strategy and the provision of financial advice.

This opportunity will appeal to a results orientated ACA/MBA, aged 27-30 with a record of achievement to date, and relevant experience in a "Big 6" public practice, venture capital or consulting firm.

Essential attributes include strong interpersonal, analytical and numerical skills, in addition to a high level of commercial awareness.

The rewards include an attractive remuneration package, company car, profit related bonus scheme, and the opportunity to develop a stimulating career within a fast-moving and challenging sector.

For further information in strict confidence contact Brian Hamill or Robert Walker on 071-287 6285 (evenings and weekends on 081-672 6259). Alternatively, forward a brief résumé to our London office quoting Ref: BH 737.

ACA/MBA

**WALKER HAMILL**  
Financial Recruitment Consultants

29-30 Kingly Street  
London W1R 5LB

Tel: 071 287 6285  
Fax: 071 287 6270

**SOUTH WEST WATER****Financial Controller**

Exeter

To £34,000 + Benefits

South West Water Services Ltd provides clean and waste water services throughout its region. The company has a turnover of approximately £160 million and a ten year £1.4 billion capital expenditure programme in pursuit of ever increasing excellence in quality and customer service levels. They seek a first class Financial Controller to lead and develop the established accounting function in a changing commercial environment.

**QUALIFICATIONS**

- ◆ Proactive, graduate calibre accountant with personality and drive. At least 5 years post qualification experience.
- ◆ Excellent manager with developed interpersonal and communication skills.
- ◆ Problem solver. Commercially astute, with good technical and systems ability.

Please reply in writing, enclosing full cv.  
Reference AX3068

37 Queen Square, Bristol, BS1 4QS

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**NORTH HAMPSHIRE**

C £45,000 + CAR

**Financial Controller**

Operations management is an integral part of the senior finance role within this successful £10 million turnover business. Our client is the autonomous UK sales and service subsidiary of an international high-tech corporation which designs and manufactures computer printers for business applications. In this competitive environment, the fine tuning of operational effectiveness is essential to stay ahead.

Reporting to the Managing Director, you will have a major input into key business activities from sales strategy to contract considerations. Your responsibilities will include the financial, information systems and company secretarial functions and you will be the focal point for financial communication with the parent organisation.

The post calls for a qualified accountant with exceptional commercial skills, and strengths in the

development of IT facilities to aid decision making. Experience of US based corporations, high tech distribution channels and multi-currency transactions would be a distinct advantage. Above all, you must be a team player who is accustomed to debating commercial issues in a sales and marketing oriented company.

Please send full personal and career details, including current remuneration level and daytime telephone number, in confidence, to Janice Riches, Coopers & Lybrand Deloitte Executive Resourcing Ltd, 9 Greyfriars Road, Reading RG1 1JG, quoting Ref JR453 on both envelope and letter.

Coopers & Lybrand Executive Resourcing

**FMS****KEY ROLE IN PRODUCT PROFITABILITY PLANNING**

Our client, a highly successful and profitable UK Group, is at the forefront of its extremely competitive sector. Following promotion of the present incumbent, and so as to continue support to operational management, they are seeking to recruit a Manager, Financial Product Planning.

Reporting to the Manager, Product Profitability, you will be responsible for the provision of regular and ad-hoc product based financial information. Relating product profitability to the planning, forecasting and budgetary process, in addition to profitability analysis of customer behaviour.

Key responsibilities will include:

- development, maintenance and enhancement of product-based reporting systems
- identifying and implementing solutions

Interested individuals should contact Shirley Knight BA, MBA, ACMA on 071-405 4161 or write to her enclosing a recent CV and note of current salary at FMS, 5 Bream's Buildings, Chancery Lane, London EC4A 1DY.

MILTON KEYNES

£27-31,000

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+ BENEFITS

**REUTER SIMKIN**  
LONDON BIRMINGHAM  
MANCHESTER GLASGOW

**Group Financial Analyst**

London

To £30,000+

Fully Expensed Car +  
Substantial Benefits

Our client, a leading UK quoted industrial group, with widely diversified interests and a turnover approaching £400m, has recently experienced a period of considerable growth. With substantial interests worldwide, and a dynamic management team, the group has a clear strategy of growing its core businesses, both organically and through acquisition.

Increased demands on the Head Office finance function has generated the need to augment the team with the appointment of a Group Financial Analyst. The role will be varied and demanding, concentrating on developing lines of communication between the group finance function and the operating divisions. Specifically, this will encompass reviewing divisional reports and data, commenting on capital projects, reviewing of acquisitions and divestments, and the development of systems.

This opportunity will appeal to a recently qualified accountant aged 25-29, with a high degree of academic achievement. Experience will have been gained within a demanding environment with exposure to management information systems. The individual must be flexible, committed, and able to liaise with managers at all levels. Ability to speak French would be an advantage. The role will be an excellent springboard for further development within the group. The rewards include an attractive remuneration package, together with fully expensed car and large company benefits.

For further information in strict confidence contact Jonathan Jones on 071-287 6285 (evenings and weekends on 081-672 6259). Alternatively, forward a brief résumé to our London office quoting Ref: DC 1062.

**WALKER HAMILL**  
Financial Recruitment Consultants

29-30 Kingly Street  
London W1R 5LB

Tel: 071 287 6285  
Fax: 071 287 6270

Our client is a multination company has undergone a major restructure and embarked on further expansion. To assist in the achievement of these aims, we are seeking an International Headquarter

Financial Planner  
c£35k + F/X C

You will be responsible for commercial scenarios including acquisitions, alternative financing policies, etc. as well as problem planning, reporting and analysis of the business. There will be liaison with line management and strategic issues. Ideal qualified accountants age

The successful candidates will display common sense, judgement, a sense of humour and be a team player. A secondment to a major international environment would also be advantageous.

This advanced systems organisa...  
its expertise in complex technical management. It is a \$60 million of a major international business.

As head of the finance function, it is expected to make a significant decision making across all business units. This will assist the management team in performance. Initial objective business development and will enhance the management of the business.

A qualified accountant, you will have experience of managing a sizeable department and will have developed skills

**Director**  
Automotive C

Our client, a publicly quoted German company is now seeking a highly experienced financial manager.

You will report to the Managing Director and be responsible for the financial function incorporating the EDP function and

You will probably be in your mid-forties with a major multinational background. Above all you must have the ability to work in a German environment.

This is a key appointment in the West of Germany. Careful consideration will be given to your application.

If you are interested in this opportunity, please send your CV in confidence to ADAMS

LSI 4LY. Fax number 0532 222222

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Mr Sami Ali, Ernst & Young, United Arab Emirates



